



REPORT TO COUNCIL

FROM: Jim Bundschuh - Director of Financial Services

DATE: March 7th, 2010

SUBJECT: 2011 Proposed Budget

INTRODUCTION:

The 2011 proposed budget is presented to Council with an overall levy increase of 2.4% or \$0.6 million resulting in a Net Income loss of \$3.9 million. This increase will equate to a 0.8% property tax rate decrease. An average home that had no change in assessed value would see a \$10 decrease in County taxes, and a more typical home would see a 4% increase equal to \$48. The disparity between the percentage increase for the levy and the average household is driven by the tax burden shift caused by MPAC's reassessment of the Ford property.

DISCUSSION:

Attachment I Schedule A outlines the tax ratios which remain unchanged from prior years. Schedule B summarizes the budget request by department. Schedule C provides the tax rates. Tax rates are lower than the prior year by 0.8% and result in a 2.4% levy increase.

The causal factors driving changes in the 2011 budget from 2010 levels are found in Attachment II, including a forecast for the next ten years, and are summarized as follows:

- 2010 was budgeted for a positive Net Income of \$1.7 million (line 1). Including a levy increase (line 26) of \$0.6 million, the Net Income for 2011 (line 27) is budgeted at a loss of \$3.9 million or \$5.6 million degradation from 2010.
- The single largest factor is the loss of Infrastructure Grants (line 15) worth \$3.1 million and the change in the Karen Street Pumping Station from Capital to Operating (line 16).
- Inflation (lines 11-13) contributes a further \$1.4 million in cost increases with the increase split equally between supply/purchased services and wages/benefits. Partially offsetting this is inflation related revenue (line 14) increases of \$0.6 million.
- Based on the 2011 reassessment, Ford is appealing their assessments for 2009-2010. It is therefore prudent to budget for this potential, adding an incremental \$0.5 million to the budget for 2011 (line 6).
- OMPF funding net of uploading (lines 2-3) is resulting in a \$0.2 million loss in revenue.

- A negative Impact of \$0.2 million resulting from the combination of the lease rate reduction provided to the Board of Health along with the Elgin St. Thomas Public Health's budget increase of 5.2% (line 5).
- One-time cost for the International Plowing Match (line 17) of \$0.2 million budgeted in 2010 are more than offset by one-time 2011 costs for an EA study for Dexter Line of \$0.3 million (line 19).
- Service-level increases (line 23) in Economic Development/Tourism, Library branch hours and Ambulance IV training have added \$0.1 million in costs.
- County staff have continued to improve the efficiencies of the operation with a commitment of \$0.4 million for 2011 (line 24).

Included in the Budget package are the updated 2011 Capital Budget found in Attachment III (adjustments for the Karen Street Pumping Station) and the 2011 Balance Sheet and Reserves Budget found in Attachment IV. The 2011 Ending Municipal Position is \$187.0 million (lines 14 and 38), down from the prior year's \$190.9 million by the budgeted \$3.9 million negative net income. As a result, no contributions will be made to the Capital Funds (lines 35 and 55), and Capital Reserves (lines 37 and 67) will decrease by \$0.3 million. Furthermore, Operating Reserves (lines 41 and 95) will be reduced by \$1.6 million.

CONCLUSION:

The attached budget is resulting in a \$3.9 million reduction in the Municipal Position and a corresponding reduction in Reserves contained within the Municipal Position. A primary purpose of reserves is to soften the impact of external shocks to the rate payers. Given that the cumulative annual impact of a loss of \$1.7 million in OMPF funding and the loss of Ford tax revenue growing to \$0.6 million annually, the next five year period will require the use of Reserves to allow the measured increases (4% annually) in residential taxes proposed in the Ten Year Plan to bring Net Income back to a favourable position.

RECOMMENDATION:

THAT the report titled 2011 Proposed Budget dated March 7th, 2011 be received and filed; and

THAT the 2011 Proposed Budget, which includes the Operating Budget, the Capital Budget and Grants be approved; and

THAT the 2011 Tax Rates and Ratios in Attachment I be approved; and

THAT the necessary by-law be prepared.

Respectfully Submitted

Approved for Submission

Jim Bundschuh
Director of Financial Services

Mark G. McDonald
Chief Administrative Officer

COUNTY OF ELGIN

BY-LAW 10 - 12

SCHEDULE A

Ratios

PROPERTY CLASS	2011	2010
RESIDENTIAL/FARM	1.0000	1.0000
MULTI-RESIDENTIAL	2.3458	2.3458
FARMLAND AWAITING DEVELOPMENT - RESIDENTIAL	0.5000	0.5000
COMMERCIAL OCCUPIED	1.6376	1.6376
COMMERCIAL VACANT LAND	1.1463	1.1463
INDUSTRIAL OCCUPIED	2.2251	2.2251
INDUSTRIAL VACANT LAND	1.4463	1.4463
LARGE INDUSTRIAL OCCUPIED	2.8318	2.8318
LARGE INDUSTRIAL VACANT	1.8407	1.8407
PIPELINES	1.1446	1.1446
FARM	0.2500	0.2500
MANAGED FORESTS	0.2500	0.2500

Schedule B: 2011 Operating Budget	Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7	Column 8	Column 9
	2010 Operating		2010 FORECAST/ ACTUAL	2011 Operating Budget			2011 Operating Budget (Over)/ Under 2010	Percent Impact on Levy	
	Revenue	Expense		Net Budget (Revenue)/ Expense	Revenue	Expense			Net Budget (Revenue)/ Expense
CORPORATE ACTIVITIES									
1) Taxes	24,214,714	387,500	(23,827,214)	(24,284,088)	24,724,962	1,286,095	(23,438,867)	(388,347)	1.7%
2) Interest Charges & Income	75,000	-	(75,000)	(41,995)	2,613,023	2,538,023	(75,000)	-	0.0%
3) Social Services - St. Thomas	-	4,269,696	4,269,696	4,052,852	-	3,252,668	3,252,668	1,017,028	-4.3%
4) Health Unit	-	834,488	834,488	836,313	223,068	1,125,364	902,296	(67,808)	0.3%
5) Grants	-	62,800	62,800	56,250	-	55,376	55,376	7,425	0.0%
6) Rental Income	469,105	-	(469,105)	(464,784)	18,405	(302,115)	(320,520)	(148,585)	0.6%
7) Property Assessment	-	688,092	688,092	688,091	32,712	738,334	705,622	(17,530)	0.1%
8) Ontario Municipal Partnership Fund	3,506,700	-	(3,506,700)	(3,506,700)	22,414	(2,415,886)	(2,438,300)	(1,068,400)	4.6%
9) Project Costs	-	757,720	757,720	520,842	36,779	756,178	719,399	38,321	-0.2%
10) Corporate	28,265,519	7,000,296	(21,265,223)	(22,143,218)	27,671,364	8,320,131	(20,637,327)	(627,896)	2.7%
Departmental									
11) Warden and Council	-	343,497	343,497	305,715	-	348,152	348,152	(4,655)	0.0%
12) Administrative Services	-	407,264	407,264	401,286	35,040	471,510	436,470	(29,206)	0.1%
13) Financial Services	-	513,999	513,999	498,241	-	557,667	557,667	(43,668)	0.2%
14) Human Resources	-	445,513	445,513	402,923	-		413,266	32,247	-0.1%
15) Administrative Building	349,497	830,231	480,734	370,850	355,822	982,381	626,560	(145,826)	0.6%
16) Corporate Expenditures	-	553,215	553,215	469,185	1,000	575,783	574,783	(21,568)	0.1%
17) Eng'r & Land Div.	5,592,610	11,305,066	5,712,456	6,345,817	2,596,631	13,339,862	10,743,231	(5,030,775)	21.4%
18) Homes	14,406,239	18,696,706	4,290,467	4,081,636	15,985,808	20,590,335	4,604,527	(314,060)	1.3%
19) Museum & Archives	34,212	397,597	363,385	349,295	44,264	412,507	368,243	(4,858)	0.0%
20) Library Services	341,838	2,773,905	2,432,067	2,397,138	277,335	2,620,263	2,342,928	89,139	-0.4%
21) Information Technology	-	714,507	714,507	689,925	-	728,872	728,872	(14,365)	0.1%
22) Provincial Offences	1,155,000	1,100,172	(54,828)	(52,493)	1,345,000	1,294,429	(50,571)	(4,257)	0.0%
23) Collections	259,998	244,767	(15,231)	(13,899)	334,998	319,762	(15,236)	5	0.0%
24) Ambul. & Emergency Meas.	5,581,720	7,750,205	2,168,485	2,242,263	5,696,779	8,103,113	2,406,334	(237,849)	1.0%
25) Econ.Dev'l, Tourism & Plan.	223,446	1,457,674	1,234,228	986,601	189,184	1,277,720	1,088,536	145,692	-0.6%
26) Departmental	27,944,560	47,534,318	19,589,758	19,474,484	26,861,861	51,622,356	25,173,761	(5,584,003)	23.8%
27) Elgin County	56,210,079	54,534,614	(1,675,465)	(2,668,734)	54,533,225	59,942,487	4,536,434	(6,211,899)	
Levy Increase					573,244		(573,244)		2.4%
Net Income					55,106,469	59,942,487	3,963,189	(5,638,654)	
Memo: Levy	23,463,223				24,036,467				

COUNTY OF ELGIN

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SCHEDULE C

PROPERTY CLASS	2010 TAX RATES	2011 TAX RATES	% Change TAX RATES	% Change Assessment
RESIDENTIAL	0.580309%	0.575531%	-0.82%	5.7%
MULTI-RESIDENTIAL	1.361288%	1.350081%	-0.82%	4.5%
FARMLAND AWAITING DEVELOPMENT - RESIDENTIAL	0.290154%	0.287766%	-0.82%	-6.3%
COMMERCIAL OCCUPIED	0.950314%	0.942490%	-0.82%	1.8%
COMMERCIAL VACANT LAND	0.665220%	0.659732%	-0.82%	-6.5%
INDUSTRIAL OCCUPIED	1.291245%	1.280615%	-0.82%	7.6%
INDUSTRIAL VACANT LAND	0.839309%	0.832391%	-0.82%	19.6%
LARGE INDUSTRIAL OCCUPIED	1.643318%	1.629790%	-0.82%	-44.1%
LARGE INDUSTRIAL VACANT	1.068157%	1.059381%	-0.82%	7.3%
PIPELINES	0.664221%	0.658753%	-0.82%	3.3%
FARM	0.145077%	0.143883%	-0.82%	2.2%
MANAGED FORESTS	0.145077%	0.143883%	-0.82%	7.5%

Definition: "Tax rate" means the tax rate to be levied against property expressed as a percentage, to six decimal places, of the assessment of the property.

2011 Ten Year Business Plan
4.0% Residential Tax Increase

Attachment II

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
(\$ millions)										
1) Prior Year Budgeted Municipal Position Change	1.7	(3.9)	(1.7)	(2.0)	(0.8)	0.4	2.5	3.2	2.5	4.2
2011 Municipal Position Change										
Explanation										
2) OMPF	(1.1)	(0.6)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)		
3) Social Service Prov. Upload	0.9	0.1	0.1	0.1	0.1	0.1	0.1	0.1		
4) Social Service Caseload impact	0.1	(0.2)	(0.2)	0.2	0.2	0.2	0.2			
5) 99 Edward St./Public Health	(0.2)		(0.1)							
6) Adjustment for Tax Appeals/Write-Offs	(0.5)	0.5								
7) Payment-In-Lieu Toronto Greelane Prop	0.1	0.1	(0.0)	(0.1)	(0.0)	(0.0)	(0.1)	(0.1)	(0.1)	(0.1)
8) Interest		(0.1)	(0.0)	(0.0)	(0.1)	(0.0)	0.0	(1.0)	0.0	0.1
9) Legal Disputes		0.8	(0.8)							
10) Hospital Donation						(1.0)	1.0			
11) Benefits	(0.4)	(0.3)	(0.3)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
12) Wage Inflation	(0.3)	(0.3)	(0.3)	(0.3)	(0.3)	(0.4)	(0.4)	(0.4)	(0.4)	(0.4)
13) Supplies Inflation	(0.7)	(0.7)	(0.7)	(0.7)	(0.7)	(0.8)	(0.8)	(0.8)	(0.8)	(0.8)
14) Revenue Increases	0.6	0.6	0.6	0.6	0.6	0.7	0.7	0.7	0.7	0.7
15) Loss of Road Infrastructure Funding	(3.1)	(0.8)								
16) Karen St. Pumping Station	(1.9)	1.9								
17) Plowing Match	0.2									
18) Planning Consultant Costs		0.1								
19) Dexter Line EA	(0.3)									
20) Terrace Lodge Rebuild Donations						2.0	(2.0)			
21) Terrace Lodge Rebuild Prov. Grant							0.5	0.5	0.5	0.5
22) Amortization		0.1	0.0	(0.0)	(0.0)	(0.0)	(0.1)	(1.4)	(0.1)	(0.1)
23) Service Level Changes	(0.1)	(0.1)								
24) Efficiencies	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4
25) Total Changes	(6.2)	1.5	(1.3)	0.0	(0.0)	0.9	(0.6)	(2.1)	0.2	0.2
26) Levy Increase	0.0	0.6	0.0	0.7	0.0	1.0	0.0	1.2	0.0	1.2
27) Net Change in Municipal Position	(3.9)	(1.7)	(2.0)	(0.8)	0.4	2.5	3.2	2.5	4.2	6.0
28) Starting Municipal Position	191.0	187.0	185.3	183.3	182.5	182.8	185.4	188.6	191.1	195.3
Budgeted Change										
Surplus/Deficit to Budget										
29) Ending Municipal Position	187.0	185.3	183.3	182.5	182.8	185.4	188.6	191.1	195.3	201.3

**COUNTY OF ELGIN
Summary
Proposed Capital 10 Year Plan**

Attachment III

Col 1	Col 2	Col 3	Col 4	Col 5	Col 6	Col 7	Col 8	Col 9	Col 10	Col 11
			2011	2012	2013	2014	2015	2011-2015 Total	2016-2020 Total	2011-2020 Average
<u>Capital Projects</u>								-		-
15)	Administrative Building		887,000	385,000	440,000	550,000	550,000	2,812,000	6,000,000	881,200
16)	Corporate Expenditures		-	-	-	-	-	-	-	-
17)	Eng'r & Land Div.		4,574,000	6,541,000	7,055,000	7,587,000	8,091,000	33,848,000	49,070,788	8,291,879
<u>Homes</u>								-		-
18a iv	Elgin Manor Nursing & Personal Care		-	40,000	40,000	10,000	10,000	100,000	50,000	15,000
18a vii	Elgin Manor Building & Property		70,000	70,000	70,000	70,000	100,000	380,000	-	38,000
18a viii	Elgin Manor General & Admin		115,000	125,000	110,000	175,000	115,000	640,000	1,140,000	178,000
18a ix	Elgin Manor Facility		-	-	-	-	-	-	-	-
18a)	Elgin Manor		185,000	235,000	220,000	255,000	225,000	1,120,000	1,190,000	231,000
18b iii	Terrace Lodge Dietary		55,000	-	-	-	-	55,000	-	5,500
18b iv	Terrace Lodge Nursing & Personal Care		40,000	100,000	10,000	10,000	10,000	170,000	50,000	22,000
18b vii	Terrace Lodge Building & Property		347,000	605,000	555,000	9,025,000	9,000,000	19,532,000	6,000,000	2,553,200
18b)	Terrace Lodge		442,000	705,000	565,000	9,035,000	9,010,000	19,757,000	6,050,000	2,580,700
18c iv	Bobier Villa Nursing & Personal Care		68,000	10,000	10,000	10,000	10,000	108,000	50,000	15,800
18c vii	Bobier Villa Building & Property		181,000	60,000	135,000	500,000	100,000	976,000	250,000	122,600
18c)	Bobier		249,000	70,000	145,000	510,000	110,000	1,084,000	300,000	138,400
18)	Homes		876,000	1,010,000	930,000	9,800,000	9,345,000	21,961,000	7,540,000	2,950,100
19)	Museum & Archives		10,000	100,000	100,000	100,000	-	310,000	-	31,000
20)	Library Services		268,013	277,931	288,272	299,053	310,293	1,443,562	1,737,536	318,110
21)	Information Technology		107,300	92,300	87,300	87,300	87,300	461,500	461,500	92,300
24)	Ambul. & Emergency Meas.		240,000	350,000	570,000	240,000	240,000	1,640,000	2,050,000	369,000
<u>Economic Development, Tourism & Planning</u>								-		-
	Economic Development		-	-	-	-	-	-	-	-
	Tourism		-	45,000	-	-	-	45,000	-	4,500
25)	Econ.Dev'l, Tourism & Plan.		-	45,000	-	-	-	45,000	-	4,500
27)	Elgin County		6,962,313	8,801,231	9,470,572	18,663,353	18,623,593	62,521,062	66,859,824	12,938,089

County of Elgin

2011 Balance Sheet and Reserve Budget

Balance Sheet		2010	2011	
			Change	Ending Bal.
Balance Sheet				
7	Cash & Investments	11,203,506	(1,951,844)	9,251,662
8	Accounts Receivable	1,422,687		1,422,687
9	Pre-Paid & Loans	493,063		493,063
10	TCA	182,250,322	(1,986,811)	180,263,512
11	WIP	2,115,385	-	2,115,385
12	Total Assets	197,484,963	(3,938,654)	193,546,308
14	Accounts Payable	(3,448,175)		(3,448,175)
15	Payroll, Remits & WSIB Accrual	(3,065,284)		(3,065,284)
16	Debt	-		-
17	Total Liabilities	(6,513,459)	-	(6,513,459)
20	Municipal Position	190,971,503	(3,938,654)	187,032,849
23 Explanation of Municipal Position				
25	In-Service Tangible Capital Assets (Net Book Value)	182,250,322	(1,986,811)	180,263,512
26	Work-In-Progress Tangible Capital Assets	2,115,385	-	2,115,385
27	Total Tangible Capital Assets	184,365,707	(1,986,811)	182,378,897
29	Reserve for Completion of WIP	4,233,557		4,233,557
31	Anticipated Tangible Capital Assets	188,599,264	(1,986,811)	186,612,453
33	Reserve for Non-specific Capital Needs	-		
35	Capital Funds	(5,662,457)	-	(5,662,457)
37	Capital Reserves	2,217,969	(325,347)	1,892,622
39	Net Capital Portion	185,154,776	(2,312,158)	182,842,618
41	Operating Reserves	5,816,727	(1,626,497)	4,190,231
44	Municipal Position	190,971,503	(3,938,654)	187,032,849

County of Elgin

2011 Balance Sheet and Reserve Budget

Capital Funds			
47 Capital Fund Garage	(33,789)	-	(33,789)
48 Capital Fund Elgin Manor	(1,314,656)		(1,314,656)
49 Capital Fund Health Unit	(231,981)		(231,981)
50 Capital Fund Sewage Treatment Plant	(1,282,246)		(1,282,246)
51 Capital Fund Pumping Station	(1,064,000)		(1,064,000)
52 Capital Fund Ambulance Bases	(1,735,785)		(1,735,785)
Capital Fund - ISF Calton Line			-
55 Capital Funds	(5,662,457)	-	(5,662,457)
Capital Reserves			
58 Reserves Library Capital	43,804	(13,804)	30,000
59 Reserves Terrace Lodge Renovations	1,264,446	-	1,264,446
60 Reserves Land Purchases	83,329		83,329
61 Reserves Bridge Replacement	444,847		444,847
62 Reserves Dutton Ambulance Base	60,000	0	60,000
63 Reserves Ambulance Vehicles & Equipment	296,543	(296,543)	-
64 Reserves IT Equipment Replacement	10,000	-	10,000
65 Reserves Vehicle Replacement	15,000	(15,000)	-
67 Capital Reserves	2,217,969	(325,347)	1,892,622
Operating Reserves			
70 Reserves Donations Elgin	172,767	(60,000)	112,767
71 Reserves Donations Terrace	11,800		11,800
72 Reserves Donations Bobier	153,399	(106,000)	47,399
73 Reserves Donations Alma College Alumnae	7,529		7,529
74 Reserves Social Committee	1,972		1,972
75 Reserves Working Funds	500,000		500,000
76 Reserves Mill Rate Stabilizati	1,975,844	(14,928)	1,960,917
77 Reserves Staff Training	66,880	(15,000)	51,880
78 Reserves Donations Library	102,095	(8,450)	93,645
79 Reserve Economic Development and Tourism	-		-
80 Reserves Strategic Planning	21,923		21,923
81 Reserves Insurance Deductible	66,432		66,432
82 Reserves Tree Replanting	6,379		6,379
83 Reserves OMPF One Time Funding	1,959,001	(1,559,001)	400,000
84 Reserves Museum	1,745	2,000	3,745
85 Reserves International Plowing Match	29,785	(29,785)	-
86 Reserves St. Thomas-Elgin General Hospital Foundatio	333,334	166,667	500,000
87 Reserves Performance Excellenc	15,873		15,873
88 Reserves Orthodontics	19,519		19,519
89 Reserves Road Maintenance	254,260		254,260
90 Reserves WSIB Schedule 2	-		-
91 Reserves Archives	93,586	(2,000)	91,586
92 Reserves Woodlot	8,950		8,950
93 Reserves Police Services	13,654		13,654
95 Operating Reserves	5,816,727	(1,626,497)	4,190,231

County of Elgin
2011 Budget
Departmental Detail

COUNTY OF ELGIN

Corporate Activities

Proposed Budget

ACCOUNT	Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
		BUDGET	FORECAST/ ACTUAL		
4000000	Levy Town of Aylmer	-2,930,257	-2,930,261	-2,930,260	0.00%
4010000	Levy Municip of Dutton/Dunwich	-1,679,002	-1,679,217	-1,679,009	0.00%
4020000	Levy Municip of West Elgin	-2,351,823	-2,351,831	-2,351,823	0.00%
4030000	Levy Municip of Bayham	-2,554,416	-2,563,187	-2,554,415	0.00%
4040000	Levy Township of Malahide	-3,756,760	-3,771,994	-3,756,759	0.00%
4050000	Levy Township of Southwold	-3,186,979	-3,186,980	-3,186,979	0.00%
4060000	Levy Municip of Central Elgin	-7,003,977	-7,003,995	-7,003,978	0.00%
Total Levy		-23,463,214	-23,487,464	-23,463,223	0.00%
4100000	Supp Town of Aylmer	-390,000	-14,839	-14,839	-96.20%
4110000	Supp Municip of Dutton/Dunwich	0	-48,300	-48,300	0.00%
4120000	Supp Municip of West Elgin	0	-13,326	-13,326	0.00%
4130000	Supp Municip of Bayham	0	-17,001	-17,001	0.00%
4140000	Supp Township of Malahide	0	-52,915	-52,915	0.00%
4150000	Supp Township of Southwold	0	-7,568	-7,568	0.00%
4160000	Supp Municip of Central Elgin	0	-69,118	-69,118	0.00%
Total Supplementary Taxes		-390,000	-223,068	-223,068	-42.80%
4400000	PIL Town of Aylmer	-16,000	-18,405	-18,405	15.03%
4410000	PIL Municip of Dutton/Dunwich	-40,000	-32,712	-32,712	-18.22%
4420000	PIL Municip of West Elgin	-24,000	-22,414	-22,414	-6.61%
4430000	PIL Municip of Bayham	0	-36,779	-36,779	0.00%
4440000	PIL Township of Malahide	-93,000	-272,235	-272,235	192.73%
4450000	PIL Township of Southwold	-221,500	-390,729	-554,658	150.41%
4460000	PIL Municip of Central Elgin	-17,000	-18,224	-18,224	7.20%
Total PILs		-411,500	-791,499	-955,428	132.18%
4270000	Capping Town of Aylmer	0	-32,401	-32,401	0.00%
4220000	Capping Municip of West Elgin	0	22,463	22,463	0.00%
4230000	Capping Municip of Bayham	50,000	2,001	2,001	-96.00%
4240000	Capping Township of Malahide	0	9,782	9,782	0.00%
4250000	Capping Township of Southwold	0	-73,170	-73,170	0.00%
4260000	Capping Municip of Central Elgin	0	53,352	53,352	0.00%
Total Capping		50,000	-17,973	-17,973	-135.95%
5000000	Tax w/o Town of Aylmer	225,000	43,774	43,774	-80.55%
5010000	Tax w/o Municip of Dutton/Dunw	0	41,062	41,062	0.00%
5020000	Tax w/o Municip of West Elgin	0	39,674	39,674	0.00%
5030000	Tax w/o Municip of Bayham	0	0	0	0.00%
5040000	Tax w/o Township of Malahide	0	49,145	49,145	0.00%
5050000	Tax w/o Township of Southwold	160,000	22,153	904,590	465.37%
5060000	Tax w/o Municip of Central Elgin	0	44,081	140,081	0.00%
Total Tax Write-Offs		385,000	239,888	1,218,325	216.45%
5150000	Tax Relief	2,500	0	2,500	0.00%
Net Tax Revenue		-23,827,214	-24,280,116	-23,438,867	-1.63%

COUNTY OF ELGIN

Corporate Activities

Proposed Budget

ACCOUNT Description	2010 BUDGET	2010 FORECAST/ ACTUAL	Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
4320000 Interest Income	-75,000	-35,470	-75,000	0.00%
4370000 Other Revenue	0	-6,524	0	0.00%
Total Interest & Other Revenue	-75,000	-41,995	-75,000	0.00%
5140000 Social Housing	1,577,076	1,578,569	1,511,130	-4.18%
5220000 Child Care/St. Thomas	222,504	174,653	209,503	-5.84%
5230000 Income Maint/St. Thomas	2,089,884	1,939,452	1,244,258	-40.46%
5210000 Admin Fee/St. Thomas	380,232	360,178	287,776	-24.32%
Total Social Services	4,269,696	4,052,852	3,252,668	-23.82%
5160000 Health Unit	834,488	836,313	902,296	8.13%
5110000 Grants	62,800	56,250	55,376	-11.82%
4330000 Rental Revenue	-664,930	-677,987	-516,345	-22.35%
8000000 Amortization	195,825	213,203	195,825	0.00%
Net Rental Revenue	-469,105	-464,784	-320,520	-31.67%
5120000 Property Assessments	688,092	688,091	705,622	2.55%
4210000 Community Reinvestment	-3,506,700	-3,510,672	-2,438,300	-30.47%
5960000 Project Costs	757,720	590,932	719,399	-5.06%
<i>Other</i>	<i>0</i>	<i>3</i>	<i>0</i>	<i>0.00%</i>
TOTAL OPERATING COST	-21,265,223	-22,073,126	-20,637,327	-2.95%

**COUNTY OF ELGIN
Corporate Activities
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 28	Col 29	Col 30	Col 45	Col 61
		2011									
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Balance</u> <u>(A)</u>	<u>Amount (Out of/ Into Reserve)</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>											
26401001	HIRA 2010			-	70,864				-	-	70,864
26401002	Sanitech 2010			-	70,864				-	-	61,535
26401003	Healthcare Partnership			-	-				-	-	-
26401004	Road Needs Study			-	-				-	-	-
26401005	Misc - Mill Rate			-	-				-	-	-
26401006	Severance			-	-				-	-	-
26401008	Management Retreat			-	-				-	-	-
27001001	Strategic Planning			-	-				-	-	-
27101001	Insurance Deductibles			-	-				-	-	-
28301001	Performance Excellence			-	-				-	-	-
28401002	Orthodontics			-	-				-	-	-
29001001	WSIB 856014 Admin			-	-				-	-	-
29001002	WSIB 856134 Terrace Lodge			-	-				-	-	-
29001003	WSIB 856135 Elgin Manor			-	-				-	-	-
29001004	WSIB 856134 Bobier Villa			-	-				-	-	-
29001005	WSIB Other Indemnity			-	-				-	-	-
26401103	Healthcare Partnership		60,000	60,000	60,000				60,000	-	60,000
27101101	Insurance Deductibles		20,000	20,000	20,000				20,000	-	20,000
28301101	Performance Excellence		15,000	15,000	15,000				15,000	-	15,000
28401102	Orthodontics		2,000	2,000	2,000				2,000	-	2,000
29001101	WSIB 856014 Admin		160,000	160,000	160,000				160,000	-	160,000
29001102	WSIB 856134 Terrace Lodge		25,000	25,000	25,000				25,000	-	25,000
29001103	WSIB 856135 Elgin Manor		90,000	90,000	90,000				90,000	-	90,000
29001104	WSIB 856134 Bobier Villa		85,000	85,000	85,000				85,000	-	85,000
29001105	WSIB Other Indemnity		130,000	130,000	130,000				130,000	-	130,000
29001106	Hospital Foundation Donation			-	-	Hospital Foundatio F		166,667	166,667	-	-
Total Operations Project		-	587,000	587,000	728,728			166,667	753,667	-	719,399

**COUNTY OF ELGIN
GRANTS AND LOANS
2011 Budget**

2010 2011

Grants

1 Shedden Agricultural Society	4,500	4,500	
2 Wallacetown Agricultural Society	4,500	4,500	
3 Rodney-Aldbrough Agricultural Society	4,500	4,500	
4 Aylmer & East Elgin Agricultural Society	7,500	7,500	
5 Elgin 4-H Association	2,000	2,000	
6 Tillsonburg & District Multi-Service Centre	4,500	4,022	Based on proportion of clients
7 Quad County Support Services	2,000	2,000	
8 Seniors Picnic	2,500	2,500	
9 Non-specific	2,797	5,000	Re-establish normal level for Non-Specific
10 Town Crier	2,000	2,000	
11 Second Stage Housing	5,000	5,400	Increase requested
12 Elgin Community Nutrition Partnership	5,000	5,000	
14 Elgin County Plowmen's Association	200	200	
15 Med Quest Pilot Project	3,500	3,500	
16 Dutton Medical Centre	10,000		10,000 each year for three years 2008-2010
19 Ontario 911 Advisory Board	100	100	
20 Tourism Signage Grants	2,204	2,654	Adding Signs for Pearce Williams
Total Regular Grants	62,800	55,376	

Current Year (Higher)/Lower Prior

7,425

Warden and Council

Warden

Council

11) Warden and Council

2011 Operating Budget		
Revenue	Expense	Net Budget (Revenue)/ Expense
-	80,282	80,282
-	267,870	267,870
-	348,152	348,152

COUNTY OF ELGIN

Warden

Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
	0	0	0	0.00%
Total Revenue	0	0	0	0.00%
5300100 Wages	52,500	52,296	53,681	2.25%
Total Salary	52,500	52,296	53,681	
5400100 Benefits	2,556	2,441	2,851	11.55%
5490100 Benefits - Manulife	0	0	0	0.00%
Total Benefit	2,556	2,441	2,851	11.55%
5500100 Travel	4,500	2,799	4,500	0.00%
5505100 Travel - Other	0	0	0	0.00%
5510100 Development	12,499	11,755	6,499	-48.00%
5600100 Recognition	7,750	6,760	7,750	0.00%
5610100 Memberships	1,000	50	1,000	0.00%
5630100 Office Supplies	0	73	0	0.00%
5730100 Expenses	3,000	2,990	3,000	0.00%
5750100 Election Reception	1,000	1,279	1,000	0.00%
6090100 Miscellaneous	0	88	0	0.00%
Total Operations	29,749	25,795	23,749	-20.17%
<i>Other</i>	0	0	0	0.00%
TOTAL OPERATING COST	84,805	80,531	80,282	-5.33%

COUNTY OF ELGIN

Council

Proposed Budget

ACCOUNT Description	2010 BUDGET	FORECAST/ ACTUAL	Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	0	0	0	0.00%
Total Revenue	0	0	0	0.00%
5300110 Wages	155,652	153,547	159,154	2.25%
Total Salary	155,652	153,547	159,154	
5400110 Benefits	30,744	17,703	31,620	2.85%
5490110 Benefits - Manulife	0	13,585	0	0.00%
Total Benefit	30,744	31,288	31,620	2.85%
5500110 Travel	6,996	7,442	6,996	0.00%
5505110 Travel - Other	0	0	0	0.00%
5510110 Development	36,996	18,511	36,996	0.00%
5600110 Recognition	0	1,585	0	0.00%
5610110 Memberships	10,000	12,620	10,000	0.00%
5630110 Office Supplies	1,500	723	1,500	0.00%
5650110 Advertising	900	755	900	0.00%
5660110 Printing	2,000	1,688	2,000	0.00%
5760110 Meals/Refreshments	8,004	6,492	8,004	0.00%
5860110 Supplies	396	0	396	0.00%
6080110 Ties, Crests, Pens, Gifts	4,004	1,365	8,804	119.88%
6090110 Miscellaneous	1,500	1,643	1,500	0.00%
Total Operations	72,296	52,824	77,096	6.64%
<i>Other</i>	<i>0</i>	<i>0</i>	<i>0</i>	0.00%
TOTAL OPERATING COST	258,692	237,658	267,870	3.55%

2011 Operating Budget			
	Revenue	Expense	Net Budget (Revenue)/ Expense
<u>Administrative Services</u>			
Administrative Services	1,200	401,561	400,361
Agriculture	-	36,109	36,109
Police Services Board	33,840	33,840	-
12) Administrative Services	35,040	471,510	436,470

COUNTY OF ELGIN
Administrative Services
Proposed Budget

ACCOUNT	Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
		BUDGET	FORECAST/ ACTUAL		
4360130	Project Revenue	0	0	-1,200	0.00%
Total Revenue		0	0	-1200	0.00%
5300130	Wages	278,526	267,181	309,564	11.14%
5310130	Vacation Pay	0	716	0	0.00%
5330130	Vacation Hrs	0	21,307	0	0.00%
5370130	Sick/Bereavement	0	1,789	0	0.00%
Total Salary		278,526	290,992	309,564	
5400130	Benefits	69,333	51,480	51,227	-26.11%
5480130	Benefits - STD	0	292	3,547	0.00%
5490130	Benefits - Manulife	0	10,404	17,926	0.00%
Total Benefit		69,333	62,175	72,701	4.86%
5240130	Accessibility Committee	2,000	0	2,000	0.00%
5245130	Rural Initiatives Committ	5,000	0	0	-100.00%
5500130	Travel	3,504	3,260	4,004	14.27%
5505130	Travel - Other	0	203	0	0.00%
5510130	Development	7,896	4,201	7,896	0.00%
5610130	Memberships	1,596	930	2,096	31.33%
5620130	Subscriptions	996	117	996	0.00%
5630130	Office Supplies	1,296	2,863	1,296	0.00%
5880130	Equipment	504	0	504	0.00%
5910130	Special Projects	504	500	504	0.00%
6090130	Miscellaneous	0	72	0	0.00%
		0	0	0	0.00%
Total Operations		23,296	12,147	19,296	-17.17%
<i>Other</i>		0	-11	0	0.00%
TOTAL OPERATING COST		371,155	365,303	400,361	7.87%

**COUNTY OF ELGIN
Administrative Services
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 28	Col 29	Col 30	Col 45	Col 61
		2011									
		<u>Based on (A)ctual or (F)ixed Amount (Out of/ Into) Reserve Net Funding Request Current Year Revenue Current Year Cost</u>									
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Amount</u>	<u>Reserve</u>	<u>Request</u>	<u>Revenue</u>	<u>Cost</u>
<u>Operating Projects</u>											
1	PSB Administrator Fee	(1,200)		(1,200)	(1,200)	-			(1,200)	(1,200)	-
	Total Operations Pr	(1,200)	-	(1,200)	(1,200)			-	(1,200)	(1,200)	-

COUNTY OF ELGIN

Agriculture

Proposed Budget

ACCOUNT Description	2010 BUDGET	2010 FORECAST/ ACTUAL	Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	0	0	0	0.00%
Total Revenue	0	0	0	0.00%
	0	0	0	0.00%
Total Salary	0	0	0	
	0	0	0	0.00%
Total Benefit	0	0	0	0.00%
5850230 Purchased Services	35,508	36,109	35,509	0.00%
5930230 Vehicle Repairs/Maint/Fi	601	74	600	-0.17%
Total Operations	36,109	36,183	36,109	0.00%
<i>Other</i>	<i>0</i>	<i>-200</i>	<i>0</i>	0.00%
Total	36,109	35,983	36,109	0.00%

COUNTY OF ELGIN

PoliceServiceBoard

Proposed Budget

ACCOUNT Description	2010 BUDGET	2010 FORECAST/ ACTUAL	Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
4350250 Recoveries	-27,340	-23,152	-33,840	23.77%
Total Revenue	-27340	-23152.28	-33840	23.77%
5300250 Wages	9,200	9,200	9,200	0.00%
Total Salary	9,200	9,200	9,200	
5400250 Benefits	0	1	0	0.00%
Total Benefit	0	1	0	0.00%
5500250 Travel	2,000	785	2,000	0.00%
5505250 Travel	0	0	0	0.00%
5510250 Development	14,000	3,221	14,000	0.00%
5850250 Purchased Services	0	0	0	0.00%
6090250 Miscellaneous	2,140	9,946	8,640	303.74%
Total Operations	18,140	13,951	24,640	35.83%
<i>Other</i>	0	0	0	0.00%
TOTAL OPERATING COST	0	0	0	0.00%

COUNTY OF ELGIN

Financial Services

Proposed Budget

ACCOUNT Description	2010 BUDGET	FORECAST/ ACTUAL	Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	0	0	0	0.00%
Total Revenue	0	0	0	0.00%
5300140 Wages	397,205	350,808	438,041	10.28%
5330140 Vacation	0	33,901	0	0.00%
5370140 Sick	0	8,331	0	0.00%
Total Salary	397,205	393,039	438,041	
5400140 Benefits	98,653	72,682	68,433	-30.63%
5490140 Benefits - Manulife	0	18,519	32,053	0.00%
Total Benefit	98,653	91,200	100,485	1.86%
5500140 Travel	2,249	1,935	2,749	22.23%
5505140 Travel - Other	0	57	0	0.00%
5510140 Development	6,500	3,661	7,000	7.69%
5610140 Memberships	3,446	2,822	3,446	0.00%
5630140 Office Supplies	5,196	5,105	5,196	0.00%
5880140 Equipment	0	0	0	0.00%
5920140 Repairs/Maintenance	500	0	500	0.00%
6090140 Miscellaneous	250	358	250	0.00%
Total Operations	18,141	13,938	19,141	5.51%
<i>Other</i>	0	64	0	0.00%
TOTAL OPERATING COST	513,999	498,241	557,667	8.50%

COUNTY OF ELGIN

Human Resources

Proposed Budget

ACCOUNT Description	2010 BUDGET	FORECAST/ ACTUAL	Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	0	0	0	0.00%
Total Revenue	0	0	0	0.00%
5300160 Wages	330,254	289,245	311,105	-5.80%
5330160 Vacation Hrs	0	20,839	0	0.00%
5370160 Sick/Bereav	0	3,222	0	0.00%
Total Salary	330,254	313,305	311,105	
5400160 Benefits	75,959	62,841	48,794	-35.76%
5490160 Benefits - Manulife	0	12,586	24,367	0.00%
Total Benefit	75,959	75,427	73,161	-3.68%
5500160 Travel	5,496	3,055	3,996	-27.29%
5505160 Travel - Other	0	0	0	0.00%
5510160 Development	5,004	3,543	4,504	-9.99%
5610160 Memberships	996	2,040	996	0.00%
5620160 Subscriptions	300	338	300	0.00%
5630160 Office Supplies	5,004	3,074	3,504	-29.98%
5880160 Equipment	0	0	0	0.00%
5960160 Project Misc	15,000	1,211	15,000	0.00%
6090160 Miscellaneous	7,500	684	700	-90.67%
Total Operations	39,300	13,944	29,000	-26.21%
<i>Other</i>	0	247	0	0.00%
TOTAL OPERATING COST	445,513	402,923	413,266	-7.24%

**COUNTY OF ELGIN
Human Resources
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 28	Col 29	Col 30	Col 45	Col 61
		2011									
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Base d on (A) ctu</u>	<u>Amount (Out of/ Into Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>											
26701001	Staff Training	-	-	-	-	-	-	-	-	-	-
26701101	Staff Training	-	15,000	15,000	15,000	Reserves Staff Tra	A	(15,000)	-	-	15,000
		-	-	-	-	-	-	-	-	-	-
	Total Operations Pr	-	15,000	15,000	15,000			(15,000)	-	-	15,000

COUNTY OF ELGIN

Administration Building

Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
4330200 Rental Revenue	-348,002	-362,390	-354,327	1.82%
4370200 Other Revenue	-1,495	-4,419	-1,495	0.00%
Total Revenue	-349,497	-366,808.66	-355,821.667	1.81%
5300200 Wages	204,922	185,606	204,691	-0.11%
5330200 Vacation Hrs	0	11,978	0	0.00%
5370200 Sick/Bereav	0	0	0	0.00%
Total Salary	204,922	197,583	204,691	
5400200 Benefits	50,204	36,595	44,483	-11.40%
5490200 Benefits - Manulife	0	0	0	0.00%
Total Benefit	50,204	36,595	44,483	-11.40%
5500200 Travel	9,996	7,135	9,653	-3.44%
5505200 Travel - Other	0	1,417	0	0.00%
5510200 Development	4,001	2,064	4,000	-0.02%
5850200 Purchased Services	223,404	211,517	224,000	0.27%
5880200 Equipment	3,996	6,316	6,000	50.15%
5920200 Repairs/Maintenance	30,000	21,355	30,000	0.00%
5940200 Utilities	162,998	134,447	162,000	-0.61%
5950200 Property Taxes	26,780	17,045	27,000	0.82%
5960200 Project Costs	75,000	56,098	231,125	208.17%
6090200 Miscellaneous	4,500	148	5,000	11.11%
8000200 Depreciation	34,430	35,822	34,430	0.00%
Total Operations	575,105	493,365	733,208	27.49%
<i>Other</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.00%</i>
Total	480,734	360,734	626,560	30.33%

COUNTY OF ELGIN
Administration Building
Proposed Budget

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	ol 2	Col 29	Col 30	Col 45	Col 61
						2011					
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>se (Out of)/ d Into on Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>	
<u>Operating Projects</u>											
26601008	Building Improvements - Admin			-	-			-	-	-	
26601009	Heat Pump Replacement - Admin			-	-			-	-	-	
26601010	Stairwell Lighting Replacement - Admin			-	-			-	-	-	
26601011	Valve & Pipe Replacement - Admin			-	-			-	-	-	
26601012	Misc. Professional Services - Admin			-	-			-	-	-	
26601101	Heat pump replacement		10,000	10,000	10,000			10,000	-	10,000	
26601102	Miscellaneous professional services		15,000	15,000	15,000			15,000	-	15,000	
26601103	Value and pipe replacement		20,000	20,000	20,000			20,000	-	20,000	
26601108	painting		30,000	30,000	30,000			30,000	-	30,000	
26601109	miscellaneous maintenance		10,000	10,000	10,000			10,000	-	10,000	
26601113	Karen St. Pumping Station DC Charges		146,125	146,125	146,125			146,125	-	146,125	
Total Operations Projects		-	231,125	231,125	231,125			-	231,125	-	231,125
<u>Capital Projects</u>											
26600508	Accessibility Upgrades - Admin			-	-			-	-	-	
26600803	Preventative Maintenance - Admin			-	-			-	-	-	
26600903	Fire Alarm Upgrades - Admin			-	-			-	-	-	
26601001	HR Renovations - Admin			-	-			-	-	-	
26601002	Building Automation System Upgrades - Admin			-	-			-	-	-	
26601003	Building Envelope Repairs - Admin		40,500	40,500	90,500			40,500	-	90,500	
26601004	Exterior Lighting - Admin			-	-			-	-	-	
26601005	Enviromental Controls - Admin			-	-			-	-	-	
26601006	Basement Training Room - Admin			-	-			-	-	-	
26601007	Security Upgrade - Admin			-	-			-	-	-	
26601014	Display Boards - Admin			-	-			-	-	-	
26601104	Provision for Accessibility elevators - EAF Admin		700,000	700,000	700,000			700,000	-	700,000	
26601105	Building automation system upgrades - Admin		15,000	15,000	15,000			15,000	-	15,000	
26601106	Building improvements - Admin		25,000	25,000	25,000			25,000	-	25,000	
26601107	Council chamber microphones - Admin		35,000	35,000	35,000			35,000	-	35,000	
26601110	Basement Storage - Admin		37,000	37,000	37,000			37,000	-	37,000	
26601111	Renovations ED / Tourism		25,000	25,000	25,000			25,000	-	25,000	
26601112	New Kubota Tractor - Admin		9,500	9,500	9,500			9,500	-	9,500	
Total Capital Projects		-	887,000	887,000	937,000			-	887,000	-	937,000
Total Operating and Capital Projects Budgets		-	1,118,125	1,118,125	1,168,125			-	1,118,125	-	1,168,125

COUNTY OF ELGIN

Corporate Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST / ACTUAL	Zero Based Budget	Zero Base Budget
4350120 Recoveries	-1,000	-1,000	-1,000	0.00%
4360120 Project Revenue	0	-2,050	0	0.00%
Total Revenue	-1,000	-3,050	-1000	0.00%
Total Salary	0	0	0	
5470120 Benefits Retiree	15,539	2,119	15,539	0.00%
5490120 Benefits Retiree - Manul	0	9,479	0	0.00%
Total Benefit	15,539	11,598	15,539	0.00%
5510120 Development	0	37	0	0.00%
5600120 Recognition	10,000	12,071	12,500	25.00%
5610120 Memberships	0	0	1,500	0.00%
5640120 Photocopy	7,000	4,881	7,000	0.00%
5680120 Telephone/Fax	37,500	35,931	37,500	0.00%
5700120 911 Emergency Respon	0	0	0	0.00%
5720120 Postage/Courier	19,500	16,878	19,500	0.00%
5770120 Legal & Professional	128,800	78,666	128,800	0.00%
5780120 Audit	21,500	20,941	21,500	0.00%
5800120 Insurance	277,200	277,598	294,768	6.34%
5810120 Payroll Charges	25,380	23,040	25,380	0.00%
5860120 Supplies	1,800	1,120	1,800	0.00%
5940120 Utilities - Hedge	0	-18,314	0	0.00%
6080120 Bereavement Flowers/D	9,996	7,252	9,996	0.00%
Total Operations	538,676	460,102	560,244	4.00%
<i>Other</i>	<i>0</i>	<i>535</i>	<i>0</i>	<i>0.00%</i>
TOTAL OPERATING COST	553,215	469,185	574,783	3.90%

Engineering & Land Division

Engineering Services

Land Division

17) Eng'r & Land Div.

2011 Operating Budget		
Revenue	Expense	Net Budget (Revenue)/ Expense
2,496,635	13,253,030	10,756,395
99,996	86,832	(13,164)
2,596,631	13,339,862	10,743,231

COUNTY OF ELGIN

Engineering Services

Proposed Budget

ACCOUNT	Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
		BUDGET	FORECAST/ ACTUAL		
4205170	Project Rev - Prov	-1,926,960	-1,334,544	-396,965	-79.40%
4215170	Project Rev - Fed	-3,442,465	-2,844,443	-1,912,469	-44.44%
4360170	Project Revenue	-37,188	-37,828	-87,201	134.49%
4370170	Other Revenue	-86,001	-158,982	-100,001	16.28%
Total Revenue		-5,492,614	-4,375,797	-2,496,635	-54.55%
5300170	Wages	276,913	246,351	278,645	0.63%
5310170	Vacation Pay	0	838	0	0.00%
5330170	Vacation Hrs	0	15,716	0	0.00%
Total Salary		276,913	262,905	278,645	
5400170	Benefits	67,844	48,300	66,753	-1.61%
5490170	Benefits - Manulife	0	12,065	0	0.00%
Total Benefit		67,844	60,366	66,753	-1.61%
5500170	Travel	17,000	11,509	16,300	-4.12%
5505170	Travel - Other	0	219	0	0.00%
5510170	Development	6,000	5,643	6,000	0.00%
5610170	Memberships	2,800	2,350	2,500	-10.71%
5630170	Office Supplies	2,496	1,744	2,500	0.16%
5640170	Photocopy	2,004	0	2,000	-0.20%
5880170	Equipment	3,000	2,764	3,000	0.00%
5930170	Vehicle Repairs/Maint/Fu	7,000	5,693	7,000	0.00%
5940170	Utilities Street Lights	20,004	18,336	20,000	-0.02%
5960170	Project Costs	748,310	625,316	2,747,789	267.20%
6090170	Miscellaneous	9,996	8,733	10,000	0.04%
6310170	Railway Protection	54,997	43,379	55,000	0.01%
6320170	Maintenance/Lower Tier	2,719,094	2,671,742	2,770,441	1.89%
8000170	Amortization	7,265,102	7,002,697	7,265,102	0.00%
Total Operations		10,857,803	10,400,124	12,907,632	18.88%
Other		0	642	0	0.00%
TOTAL OPERATING COST		5,709,946	6,348,240	10,756,395	88.38%

**COUNTY OF ELGIN
Engineering Services
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 29	Col 30	Col 45	Col 61	
		2011									
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>B a s e</u>	<u>Amount (Out of)/ Into</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>											
32051001	Garage - Misc			-	-	-			-	-	-
60901001	Slope Slides			-	-	-			-	-	-
60901002	RR Crossing			-	-	-			-	-	-
60901003	Dexter Line EA		265,000	265,000	340,000	-		265,000	-	-	261,939
60901004	Road Crack Sealing and Ashphalt Patches			-	-	-		-	-	-	-
60901005	SWOOP2010			-	-	-		-	-	-	-
60901006	East Road			-	60,000	-		-	-	-	60,000
60901007	Shoulder Gravel			-	-	-		-	-	-	-
60901008	Cooperative Capital Projects			-	-	-		-	-	-	-
60901009	Misc. Consulting			-	-	-		-	-	-	-
62001004	Project Revenue - Calt A-ISF Calt B-BCF & T	432,593		432,593	(4,973,566)	-		432,593	(793,929)	-	-
62601001	Road Sign Replacement			-	-	-		-	-	-	-
63001001	Municipal Drains			-	-	-		-	-	-	-
32051101	Garage - Misc	(37,176)	20,000	(17,176)	(17,176)	-		(17,176)	(37,176)	-	20,000
60901101	road crack sealing and asphalt patches		150,000	150,000	150,000	-		150,000	-	-	150,000
60901102	co operative capital projects		125,000	125,000	125,000	-		125,000	-	-	125,000
60901103	consulting miscellaneous		45,000	45,000	45,000	-		45,000	-	-	45,000
60901104	municipal drains		150,000	150,000	150,000	-		150,000	-	-	150,000
60901107	Slope Rehabilitation Engineering		60,000	60,000	60,000	-		60,000	-	-	60,000
60901109	King George Lift Bridge Electrical Repairs		15,000	15,000	15,000	-		15,000	-	-	-
62601101	road sign replacements		25,000	25,000	25,000	-		25,000	-	-	25,000
60901110	Pumping Station - Sunset and Karen	(50,025)	1,835,850	1,785,825	1,785,825	-		1,785,825	-	-	-
Total Operations Projects		345,392	2,690,850	3,036,242	(2,234,917)			-	3,036,242	(831,105)	896,939
<u>Capital Projects</u>											
26600906	Pumping Station - Sunset and Karen (approved Capital 2010 -		(1,400,000)	(1,400,000)	-	-		(1,400,000)	-	-	(124,697)
28401001	Vehicle Replacement			-	-	-		-	-	-	-
60900604	Miller Road Curb, Gutter and Drainage at School			-	80,000	-		-	-	-	50,339
60900701	Glen Erie Line - Slope Failure			-	-	-		-	-	-	-
60900803	Asset Management Project - COMRIF 17882			-	-	-		-	-	-	-
62000901	Calton Line A - BCF Intake 1			-	-	-		-	-	-	-
62000902	Calton Line B - ISF			-	-	-		-	-	-	-
62001001	John Street at Beech Street Signalization			-	300,000	-		-	-	-	129,590
62001002	Talbot Line Rehabilitation - Phase 3 Complet	(1,515,504)	600,000	(915,504)	2,282,438	-		(915,504)	(1,515,504)	-	2,242,326
62001003	Road 18 PDST (Lawrence to Rd 20)			-	-	-		-	-	-	-
62101001	Land Purchases			-	-	-		-	-	-	-
62201001	Road 2 (Ridge St. to Rd 76, plus intersection)			-	-	-		-	-	-	-
62201002	Road 27 (townline to east limits of Union)			-	-	-		-	-	-	-
62501001	Road 9 Micro Surfacing (5to8)			-	-	-		-	-	-	-
62501002	Road 9 Microsurfacing (76 to 5)			-	-	-		-	-	-	-
62501003	Road 9 Micro Surfacing (8 to 14)			-	-	-		-	-	-	-
62501004	Road 16 Micro Surfacing (Finagal to St. Thomas)			-	-	-		-	-	-	-
62501005	Road 20 Micro Surfacing (18 to Southdel Drive)			-	-	-		-	-	-	-

COUNTY OF ELGIN
Engineering Services
Proposed Budget

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 29	Col 30	Col 45	Col 61	
		2011									
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>B a s</u>	<u>Amount (Out of)/ Into</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
62501006	Road 40 Micro Surfacing (Rd 45 to Highway 3)			-	-	-			-	-	-
62501007	Road 45 Micro Surfacing (Rd 3 to Rd 16)			-	-	-			-	-	-
62501008	Road 51 Micro Surfacing (Road 4 to townline)			-	-	-			-	-	-
62501009	Road 73 Micro Surfacing (Aylmer to Avon Drive) - 2 Lifts			-	-	-			-	-	-
62501010	Road 74 Micro Surfacing (Belmont)			-	-	-			-	-	-
62900703	Black's Bridge - Rural Initiatives			-	-	-			-	-	-
62900802	Millcreek Culvert Sparta			-	-	-			-	-	-
62901001	Culvert Replacement Engineering (Roads 76, 74, 73, 19, 103)			-	100,000	-			-	-	69,550
62901002	Wardsville Bridge - \$1,000,000 – 2009 (Middlesex – Elgin)			-	500,000	-			-	-	478,743
62901003	Culvert Linings (Roads 19, 73, 74)			-	200,000	-			-	-	200,000
62901004	Warren Street Bridge Expansion Joints		40,000	40,000	120,000	-			40,000	-	110,167
62901005	Belmont Road Bridge Expansion Joints		60,000	60,000	140,000	-			60,000	-	132,987
62901006	Elm Street Culvert - 1.8m concrete, 3m cover			-	-	-			-	-	-
62901007	King George Lift Bridge Electrical Repairs			-	-	-			-	-	-
62901008	Warren St			-	-	-			-	-	-
62901009	Richmond Culvert			-	-	-			-	-	-
62901010	Lift Bridge Roof and Exterior		150,000	150,000	165,000	-			150,000	-	165,000
60901105	Plotter/Scanner		15,000	15,000	15,000	-			15,000	-	15,000
60901106	Road Patrol Equipment Engineering Vehicle		25,000	25,000	25,000	-		(15,000)	25,000	-	25,000
62101101	land purchases		25,000	25,000	25,000	-		(15,000)	(15,000)	-	-
62501101	Road 9 microsurfacing - 76 to 103		140,000	140,000	140,000	-			25,000	-	25,000
62501102	Road 14 microsurfacing - 3 to 16		120,000	120,000	120,000	-			140,000	-	140,000
62501103	Road 17 microsurfacing - Middlesex Centre 50%		15,000	15,000	15,000	-			120,000	-	120,000
62501104	Road 20 microsurfacing - 18 to 401		12,000	12,000	12,000	-			15,000	-	15,000
62501105	Road 42 microsurfacing - 40 to 43		186,000	186,000	186,000	-			12,000	-	12,000
62501106	Road 42 microsurfacing - 40 to 73		123,000	123,000	123,000	-			186,000	-	186,000
62501107	Road 44 microsurfacing - 46 to Hwy 3		36,000	36,000	36,000	-			123,000	-	123,000
62501108	Road 45 microsurfacing - 4 to 16		201,000	201,000	201,000	-			36,000	-	36,000
62501109	Road 52 microsurfacing - Springfield to 47		30,000	30,000	30,000	-			-	-	201,000
62501110	Road 73 microsurfacing - Aylmer to 37		366,000	366,000	366,000	-			30,000	-	30,000
62201101	Road 30 and Road 48 - Surface R intersection		600,000	600,000	600,000	-			366,000	-	366,000
62901101	Culvert Rehabilitations		225,000	225,000	225,000	-			600,000	-	600,000
62001103	Road 103 - Phase 1		960,000	960,000	960,000	-			225,000	-	225,000
62201105	Road 8 - resurfacing (Celtic Line to Thames River)		275,000	275,000	275,000	-			960,000	-	960,000
62201102	Road 57 - resurfacing		200,000	200,000	200,000	-			275,000	-	275,000
62501111	Road 37 - fibremat		70,000	70,000	70,000	-			200,000	-	200,000
62501112	Road 43 - fibremat		160,000	160,000	160,000	-			70,000	-	70,000
62901102	Simpsons Bridge Structural Recoating (1/2 with Middlesex)		550,000	550,000	550,000	-			160,000	-	160,000
62201103	Road 52 - resurfacing - 25 to 30		590,000	590,000	590,000	-			550,000	-	550,000
62201104	Road 52 - resurfacing - Hwy 3 to Rd 25		200,000	200,000	200,000	-			590,000	-	590,000
									200,000	-	200,000
Total Capital Projects		(1,515,504)	4,574,000	3,058,496	9,011,438			(15,000)	2,842,496	(1,515,504)	8,578,005
Total Operating and Capital Projects Budgets		(1,170,112)	7,264,850	6,094,738	6,776,521			(15,000)	5,878,738	(2,346,609)	9,474,944

COUNTY OF ELGIN

Land Division

Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
4340220 Fees	-99,996	-75,950	-99,996	0.00%
Total Revenue	-99996	-75950	-99996	0.00%
5300220 Wages	40,718	40,455	40,352	-0.90%
5310220 Vacation Hrs	0	2,572	0	0.00%
5350220 Wages Land Committee	15,600	5,850	9,748	-37.52%
Total Salary	56,318	48,877	50,100	
5400220 Benefits	9,972	9,345	8,996	-9.78%
5450220 Lieu	600	1,330	600	0.00%
5490220 Benefits - Manulife	0	0	0	0.00%
Total Benefit	10,572	10,675	9,596	-9.23%
5500220 Travel	2,004	1,233	2,004	0.00%
5505220 Travel - Other	0	0	0	0.00%
5510220 Development	3,996	905	3,996	0.00%
5610220 Memberships	756	660	656	-13.23%
5620220 Subscriptions	300	297	230	-23.33%
5630220 Office Supplies	8,000	954	10,000	25.00%
5770220 Legal & Professional	16,704	9,684	10,000	-40.13%
6090220 Miscellaneous	3,856	207	250	-93.52%
Total Operations	35,616	13,940	27,136	-23.81%
<i>Other</i>	0	0	0	0.00%
Total	2,510	-2,458	-13,164	-624.46%

Homes

2011 Operating Budget			
	Revenue	Expense	Net Budget (Revenue)/ Expense
18a i	Elgin Manor Revenue	5,374,591	-
18a ii	Elgin Manor Program & Support	38,335	304,309
18a iii	Elgin Manor Dietary	12,362	944,232
18a iv	Elgin Manor Nursing & Personal Care	184,144	4,369,538
18a v	Elgin Manor Housekeeping	-	425,827
18a vi	Elgin Manor Laundry	-	190,390
18a vii	Elgin Manor Building & Property	-	272,732
18a viii	Elgin Manor General & Admin	404,990	837,282
18a ix	Elgin Manor Facility	-	258,153
18a)	Elgin Manor	6,014,422	7,602,464
			1,588,041
18b i	Terrace Lodge Revenue	5,963,200	-
18b ii	Terrace Lodge Program & Support	30,368	352,590
18b iii	Terrace Lodge Dietary	45,398	1,118,128
18b iv	Terrace Lodge Nursing & Personal Care	231,842	4,730,969
18b v	Terrace Lodge Housekeeping	-	401,653
18b vi	Terrace Lodge Laundry	96	193,997
18b vii	Terrace Lodge Building & Property	-	286,414
18b viii	Terrace Lodge General & Admin	18,600	562,098
18b ix	Terrace Lodge Facility	8,004	209,310
18b)	Terrace Lodge	6,297,508	7,855,160
			1,557,651
18c i	Bobier Villa Revenue	3,406,315	-
18c ii	Bobier Villa Program & Support	21,168	218,634
18c iii	Bobier Villa Dietary	24,986	683,555
18c iv	Bobier Villa Nursing & Personal Care	156,518	2,892,538
18c v	Bobier Villa Housekeeping	-	243,806
18c vi	Bobier Villa Laundry	-	153,840
18c vii	Bobier Villa Building & Property	-	268,682
18c viii	Bobier Villa General & Admin	10,629	451,823
18c ix	Bobier Villa Facility	-	165,571
18c)	Bobier	3,673,878	5,132,712
			1,458,834
18)	Homes	15,985,808	20,590,335
			4,604,527

COUNTY OF ELGIN

Elgin Manor Revenue

Proposed Budget

ACCOUNT	Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
		BUDGET	FORECAST/ ACTUAL		
420010	Province of Ontario	-3,305,394	-3,348,304	-3,466,694	4.88%
450010	Private	-287,350	-280,671	-278,987	-2.91%
451010	Private - Basic Comp	-837,889	-827,772	-825,027	-1.54%
452010	Semi-Private	-34,651	-28,047	-27,836	-19.67%
453010	Semi-Private - Basic Cor	-227,228	-186,045	-185,214	-18.49%
454010	Basic	-552,305	-587,062	-576,786	4.43%
455010	Respite	-8,693	-12,974	-14,046	61.58%
456010	Bed Retention	-377	-403	0	-100.00%
458010	Pre LTC	0	0	0	0.00%
Total Revenue		-5,253,887	-5,271,278	-5,374,591	0
TOTAL OPERATING COST		-5,253,887	-5,271,278	-5,374,591	2.30%

COUNTY OF ELGIN
Elgin Manor Program Support
Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
435040010 Recoveries	-38,004	-39,661	-38,335	0.87%
Total Revenue	-38,004	-39,661	-38,335	0
530040010 Wages	177,660	167,093	185,703	4.53%
530640010 Project Wages	0	0	-22,439	0.00%
Total Salary	177,660	167,093	163,264	
540040010 Benefits	67,821	56,648	48,463	-28.54%
543040010 Vacation Hrs	0	5,245	6,613	0.00%
545040010 Lieu	0	3,272	6,537	0.00%
547040010 Sick/Bereavement	0	1,039	1,989	0.00%
549040010 Benefits - Manulife	0	3,917	8,498	0.00%
Total Benefit	67,821	70,120	72,101	6.31%
550040010 Travel	504	162	504	0.00%
550540010 Travel - Other	0	0	0	0.00%
551040010 Development	96	68	796	729.17%
585040010 Purchased Services	47,000	37,865	57,000	21.28%
586040010 Supplies	4,500	5,956	4,500	0.00%
588040010 Equipment	0	0	4,142	0.00%
680040010 Program Specific Raw F	2,003	2,401	2,003	0.00%
Total Operations	54,103	46,452	68,945	27.43%
<i>Other</i>	0	0	0	0.00%
TOTAL OPERATING COST	261,580	244,004	265,974	1.68%

COUNTY OF ELGIN

Elgin Manor Dietary

Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
435041010 Recoveries	-12,362	-10,818	-12,362	0.00%
Total Revenue	-12,362	-10,818	-12,362	-0
530041010 Wages	450,719	422,629	426,840	-5.30%
530641010 Project Wages	0	0	1,516	0.00%
Total Salary	450,719	422,629	428,356	
540041010 Benefits	217,011	126,757	105,788	-51.25%
541041010 Vacation Pay	0	352	17,420	0.00%
543041010 Vacation Hrs	0	27,646	30,554	0.00%
545041010 Lieu	0	16,039	23,993	0.00%
547041010 Sick/Bereave	0	3,811	5,734	0.00%
549041010 Benefits - Manulife	0	21,561	40,073	0.00%
Total Benefit	217,011	196,166	223,561	3.02%
550041010 Travel	504	355	504	0.00%
550541010 Travel - Other	0	0	0	0.00%
551041010 Development	1,500	2,044	1,500	0.00%
585041010 Purchased Services	3,498	3,301	3,498	0.00%
586041010 Supplies	23,004	27,293	23,004	0.00%
588041010 Equipment	3,997	1,526	3,997	0.00%
592041010 Repairs/Maintenance	6,000	5,563	6,000	0.01%
681041010 Raw Food	253,812	251,283	253,812	0.00%
Total Operations	292,315	291,366	292,315	0.00%
<i>Other</i>	0	0	0	0.00%
TOTAL OPERATING COST	947,683	899,342	931,870	-1.67%

COUNTY OF ELGIN

Elgin Manor Nursing

Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
435042010 Recoveries - Supplies & Services	-9,996	-11,075	-9,996	0.00%
435542010 Recoveries - Wages	-45,000	3,048	-58,044	28.99%
436042010 Project Revenue	-95,956	-168,199	-116,104	21.00%
Total Revenue	-150,952	-176,225	-184,144	0
530142010 Wages (new) - RN	295,814	277,852	482,977	63.27%
530742010 Project Wages (new) - RN	8,992	25,511	33,279	270.10%
Wages RN	207,004	200,105	0	-100.00%
531542010 Project Wages - RN	21,740	33,065	0	-100.00%
530242010 Wages (new) - RPN	275,188	298,497	446,357	62.20%
530842010 Project Wages (new) - RPN	10,351	37,767	57,709	457.52%
532042010 Wages RPN	172,079	152,746	0	-100.00%
532542010 Project Wages - RPN	14,690	37,672	0	-100.00%
530342010 Wages (new) - HCA	971,614	978,986	1,606,658	65.36%
530942010 Project Wages (new) - HCA	23,446	20,734	20,908	-10.83%
533042010 Wages HCA	611,719	618,295	0	-100.00%
533542010 Project Wages - HCA	21,350	21,350	0	-100.00%
530442010 Wages (new) - DON	59,512	48,523	97,179	63.29%
531042010 Project Wages DON			9,718	0.00%
534042010 Wages DON	36,368	30,601	0	-100.00%
530542010 Wages(new) - WC	30,044	24,052	48,106	60.12%
535042010 Wages WC	18,360	17,362	0	-100.00%
Total Salary	2,778,271	2,823,118	2,802,891	0.89%
540142010 Benefits (new) - RN	126,751	48,073	106,634	-15.87%
540742010 Project Benefits (new) - RN	2,340	3,922	16,640	611.09%
Benefits RN	67,605	64,175	0	-100.00%
541142010 Vacation Pay - RN	0	6,793	12,302	0.00%
541542010 Project Benefits - RN	5,654	8,502	0	-100.00%
543142010 Vacation Hrs - RN	0	27,440	33,444	0.00%
545142010 Lieu - RN	0	12,949	23,580	0.00%
547142010 Sick/Bereav - RN	0	19,454	16,584	0.00%
549142010 Benefits Manulife - RN	0	16,170	30,421	0.00%
540242010 Benefits (new) - RPN	108,121	58,170	84,794	-21.58%
540842010 Project Benefits (new) - RPN	2,691	14,727	28,855	972.27%
542042010 Benefits RPN	61,341	60,248	0	-100.00%
542542010 Project Benefits - RPN	3,819	9,622	0	-100.00%
543242010 Vacation Hrs - RPN	0	21,965	28,420	0.00%
545242010 Lieu - RPN	0	19,752	28,654	0.00%
547242010 Sick/Bereav - RPN	0	7,085	11,392	0.00%
549242010 Benefits Manulife - RPN	0	19,241	37,512	0.00%
540342010 Benefits (new) - HCA	385,798	250,450	390,395	1.19%
540942010 Project Benefits (new) - HCA	6,094	3,782	10,454	71.54%
541342010 Vacation Pay - HCA	0	2,952	58,874	0.00%

COUNTY OF ELGIN

Elgin Manor Nursing

Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
543042010 Benefits HCA	215,146	285,790	0	-100.00%
543342010 Vacation Hrs - HCA	0	88,914	108,548	0.00%
545342010 Vacation Hrs - HCA	0	59,911	90,732	0.00%
545742010 Lieu \$\$	0	27	28	0.00%
545842010 Lieu \$\$	0	161	166	0.00%
545942010 Lieu \$\$	0	242	198	0.00%
546342010 Top Up - HCA	0	2,964	5,933	0.00%
547342010 Sick/Bereav - HCA	0	19,543	34,115	0.00%
548342010 STD - HCA	0	8,778	0	0.00%
549342010 Benefits Manulife - HCA	0	72,315	167,560	0.00%
540442010 Benefits (new) - DON	15,819	10,057	18,358	16.05%
541042010 Project Benefits - DON			4,859	0.00%
543442010 Vacation Hrs(new) - DON	0	5,300	9,498	0.00%
544042010 Benefits DON	8,697	14,155	0	-100.00%
547442010 Sick/Bereav - DON	0	2,141	7,584	0.00%
549442010 Benefits Manulife - DON	0	2,760	4,207	0.00%
540542010 Benefits (new) - WC	7,295	6,143	11,712	60.55%
543542010 Vacation Hrs - WC	5,550	3,507	4,548	-18.05%
545042010 Benefits WC	5,172	6,087	0	-100.00%
549542010 Benefits Manulife - WC	0	3,074	5,685	0.00%
Total Benefit	1,027,893	1,267,340	1,392,686	35.49%
550042010 Travel	495	306	495	0.00%
550542010 Travel - Other	0	0	0	0.00%
551042010 Development	2,498	5,072	3,998	60.05%
585042010 Purchased Services	19,178	13,728	19,178	0.00%
586042010 Supplies	44,733	43,943	44,733	0.00%
588042010 Equipment	12,499	16,538	26,693	113.56%
592042010 Repairs/Maintenance	9,997	6,079	9,341	-6.56%
596042010 Project Costs	8,630	6,550	8,628	-0.02%
682042010 Medical Director	19,836	19,855	19,836	0.00%
683042010 Incontinence	41,059	43,785	41,059	0.00%
689042010 High Intensity Supp/Equipment	0	0	0	0.00%
Total Operations	158,925	155,856	173,961	9.46%
<i>Other</i>	0	2,237	0	0.00%
TOTAL OPERATING COST	3,814,137	4,072,326	4,185,393	9.73%

COUNTY OF ELGIN
Elgin Manor Housekeeping
Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
Total Revenue	0	0	0	0.00%
530043010 Wages	276,211	259,045	256,119	-7.27%
530643010 Project Wages - HSK	0	0	-3,177	0.00%
Total Salary	276,211	259,045	252,942	
540043010 Benefits	84,432	84,745	61,071	-27.67%
540643010 Project Stat/Combined -	0	0	2,759	0.00%
543043010 Vacation Hrs	0	27,876	29,693	0.00%
545043010 Lieu	0	8,757	12,965	0.00%
547043010 Sick/Bereav	0	0	7,765	0.00%
549043010 Benefits - Manulife	0	0	25,375	0.00%
Total Benefit	84,432	121,377	139,628	65.37%
550043010 Travel	253	0	253	0.00%
550543010 Travel - Other	0	0	0	0.00%
551043010 Development	0	75	0	0.00%
585043010 Purchased Services	3,003	3,158	3,003	0.00%
586043010 Supplies	22,499	18,199	22,499	0.00%
588043010 Equipment	7,002	5,040	5,503	-21.42%
592043010 Repairs/Maintenance	2,000	2,227	2,000	0.02%
Total Operations	34,757	28,698	33,258	-4.31%
<i>Other</i>	0	418	0	0.00%
Total	395,400	409,539	425,827	7.70%

COUNTY OF ELGIN
Elgin Manor Laundry
Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
457044010 Valet	0	0	0	0.00%
Total Revenue	0	0	0	0.00%
530044010 Wages	43,779	43,779	43,809	0.07%
Total Salary	43,779	43,779	43,809	
540044010 Benefits	16,450	16,450	27,600	67.78%
549044010 Benefits Manulife	0	0	0	0.00%
Total Benefit	16,450	16,450	27,600	67.78%
585044010 Purchased Services	114,997	100,845	114,997	0.00%
586044010 Supplies	2,784	1,644	2,784	0.00%
592044010 Repairs and Maintenan	0	478	1,200	0.00%
Total Operations	117,781	102,967	118,981	1.02%
<i>Other</i>	0	125	0	0.00%
TOTAL OPERATING COST	178,010	163,321	190,390	6.95%

COUNTY OF ELGIN
Elgin Manor Building
Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	
Total Revenue	0	0	0	0.00%
530045010 Wages	44,681	37,854	44,744	0.14%
530645010 Project Wages	0	0	-11,112	0.00%
Total Salary	44,681	37,854	33,632	
540045010 Benefits	19,025	10,263	9,149	-51.91%
543045010 'Vacation Hrs	0	3,484	0	0.00%
549045010 'Benefits - Manulife	0	2,877	5,358	0.00%
Total Benefit	19,025	16,624	14,506	-23.75%
550045010 Travel	96	0	96	0.00%
550545010 Travel - Other	0	0	0	0.00%
551045010 Development	0	0	0	0.00%
585045010 Purchased Services	119,000	133,350	119,000	0.00%
586045010 Supplies	0	49	0	0.00%
588045010 Equipment	2,497	975	2,497	0.00%
592045010 Repairs/Maintenance	23,001	18,474	23,001	0.00%
596045010 Project Costs	66,000	54,297	80,000	21.21%
Total Operations	210,594	207,144	224,594	6.65%
<i>Other</i>	0	332	0	0.00%
TOTAL OPERATING COST	274,300	261,955	272,732	-0.57%

**COUNTY OF ELGIN
Elgin Manor Building
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 2	Col 29	Col 30	Col 45	Col 61	
		2011										
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>se d on</u>	<u>Amount (Out of)/ Into Reserve</u>	<u>Net Funding Request</u>	<u>Total</u>	<u>Total</u>	
<u>Operating Projects</u>												
59101007	Trap Seal Replacement - EM			-	-	-			-	-	-	
59101008	Sump Pit Alarm - EM			-	-	-			-	-	-	
59101009	Paint - EM			-	-	-			-	-	-	
59101010	Outdoor Gardens restoration for Secure Unit (donations) - EM			-	-	-			-	-	-	
59101011	Furniture Replacement - EM			-	-	-			-	-	-	
59101111	Furniture Replacement - EM		10,000	10,000	10,000	-			10,000	-	10,000	
59101101	wall protection - orchard garden		25,000	25,000	25,000	-			25,000	-	25,000	
59101102	bed repairs		10,000	10,000	10,000	-			10,000	-	10,000	
59101103	doors - orchard garden and nursing station		5,000	5,000	5,000	-			5,000	-	5,000	
59101104	painting line in parking lot		10,000	10,000	10,000	-			10,000	-	10,000	
59101105	Tuck shop counter		5,000	5,000	5,000	-			5,000	-	5,000	
59101106	Telephone system		10,000	10,000	10,000	-			10,000	-	10,000	
	Miscellaneous			-	-	-			-	-	-	
59101108	WWTP Revenue from Senior's Apartments			-	-	-			-	-	-	
59101109	Basement Mechanical Doors		5,000	5,000	5,000	-			5,000	-	5,000	
59101150	Absenteeism Efficiencies		(11,112)	(11,112)	(11,112)	-			(11,112)	-	(11,112)	
Total Operations Projects		-	68,888	68,888	68,888				-	68,888	-	68,888
<u>Capital Projects</u>												
59101001	General Store Expansion (Donations) - EM			-	26,000	-			-	-	11,728	
59101002	Laundry Room Expansion - EM		20,000	20,000	40,000	-			20,000	-	37,808	
59101003	Front Lobby Flooring (Donations) - EM			-	-	-			-	-	-	
59101004	Hair Salon (donation) - EM			-	-	-			-	-	-	
59101005	Security System - EM			-	-	-			-	-	-	
59101006	Sewage Treatment Plant Pumps			-	-	-			-	-	-	
59101107	WWTP - second train		35,000	35,000	35,000	-			35,000	-	35,000	
	parking lot expansion			-	-	-			-	-	-	
59101110	security - card access		15,000	15,000	15,000	-			15,000	-	15,000	
	Miscellaneous capital			-	-	-			-	-	-	
Total Capital Projects		-	70,000	70,000	116,000				-	70,000	-	99,536
Total Operating and Capital Projects		-	138,888	138,888	184,888				-	138,888	-	168,424

COUNTY OF ELGIN

Elgin Manor Admin

Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
420546010 Project Rev - Prov	-340,932	-283,330	-339,996	-0.27%
435046010 Recoveries	-25,847	-36,964	-24,994	-3.30%
436046010 Project Revenue	-25,000	-89,416	-40,000	60.00%
Total Revenue	-391,779	-409,710	-404,990	0
530046010 Wages	158,140	137,200	164,252	3.86%
530646010 Project Wages	0	0	-18,662	0.00%
Total Salary	158,140	137,200	145,589	
540046010 Benefits	37,324	37,330	34,537	-7.47%
543046010 Vacation Hrs	0	12,257	13,832	0.00%
547046010 Sick/Bereav	0	1,717	3,576	0.00%
549046010 Benefits - Manulife	0	8,134	15,930	0.00%
Total Benefit	37,324	59,438	67,876	81.85%
550046010 Travel	1,254	226	1,254	0.00%
550546010 Travel - Other	0	0	0	0.00%
551046010 Development	2,002	2,422	2,252	12.49%
560046010 Recognition	0	365	0	0.00%
561046010 Memberships	7,700	7,689	8,200	6.49%
562046010 Subscriptions	600	220	600	0.00%
563046010 Office Supplies	5,496	3,632	5,000	-9.02%
564046010 Photocopy	4,604	4,953	4,604	0.00%
565046010 Advertising	1,080	769	1,080	0.00%
575046010 Petty Cash Over/Short	0	-26	0	0.00%
585046010 Purchased Services	3,004	2,221	3,004	0.00%
588046010 Equipment	1,505	1,695	1,505	0.00%
592046010 Repairs/Maintenance	504	1,258	504	0.00%
596046010 Project Costs	31,500	39,938	61,000	93.65%
609046010 Miscellaneous	504	215	504	0.00%
682046010 Medical Director	3,996	5,955	4,796	20.03%
685046010 Reimbursed Supplies/CI	25,440	17,262	24,000	-5.66%
800046010 Amortization	505,514	502,701	505,514	0.00%
Total Operations	594,703	591,493	623,817	4.90%
<i>Other</i>	<i>0</i>	<i>-179</i>	<i>0</i>	<i>0.00%</i>
TOTAL OPERATING COST	398,388	378,242	432,293	8.51%

**COUNTY OF ELGIN
Elgin Manor Admin
Proposed Budget**

		2011									
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>B a s</u>	<u>Amount (Out of)/ Into</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>											
26001001	Donations - EM			-	-				-	-	-
32101001	Compliance Premium and Greenlane Donation - EM			-	-				-	-	-
59101012	Furniture (Donations) - EM			-	-				-	-	-
59101013	Program and Support (Donations) - EM			-	-				-	-	-
59101014	Pub and Library Reno (Donations) - EM		5,000	5,000	10,500	Donations Elgir A		(5,000)	-	-	5,000
59101015	General Store (Donations) Supplies - EM			-	9,000				-	-	-
26001101	Donations - EM	(15,000)		(15,000)	(15,000)	Donations Elgir A		15,000	-	(15,000)	-
32101101	Compliance Premium and Green	-		-	-				-	-	-
46011112	Counter Top Replacements		5,000	5,000	5,000				5,000	-	5,000
46011113	Parking Line Repainting		10,000	10,000	10,000				10,000	-	10,000
46011114	Bed Repair		10,000	10,000	10,000				10,000	-	10,000
46011115	Painting		15,000	15,000	15,000				15,000	-	15,000
46011116	Furniture Replacement		10,000	10,000	10,000				10,000	-	10,000
46011117	Activation Office Countertop		4,000	4,000	4,000				4,000	-	4,000
46011118	Other Projects			-	-				-	-	-
26001119	Donatons - Funding Kabota Tractor Purchase		2,000	2,000	2,000				2,000	-	2,000
46011160	Absent Coverage Efficiency		(18,662)	(18,662)	(18,662)				(18,662)	-	(18,662)
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COUNTY OF ELGIN

Elgin Manor Facility

Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
Total Revenue	0	0	0	0.00%
Total Salary	0	0	0	
Total Benefit	0	0	0	0.00%
568047010 Telephone/Fax	9,504	10,460	9,504	0.00%
572047010 Postage/Courier	0	787	0	0.00%
585047010 Purchased Services	67,896	60,016	67,896	0.00%
592047010 Repairs/Maintenance	7,999	5,522	7,999	0.00%
594047010 Utilities	210,999	172,754	172,754	-18.13%
596047010 Project Costs	20,000	8,156	0	-100.00%
Total Operations	316,398	257,694	258,153	-18.41%
<i>Other</i>	<i>0</i>	<i>0</i>	<i>0</i>	0.00%
Total	316,398	257,694	258,153	-18.41%

COUNTY OF ELGIN

Terrace Lodge Revenue

Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
420020 Province of Ontario	-3,786,636	-3,874,295	-3,942,715	4.12%
450020 Private	-126,984	-127,173	-127,423	0.35%
451020 Private - Basic Comp	-370,181	-375,059	-376,819	1.79%
452020 Semi-Private	-118,649	-114,245	-112,996	-4.76%
453020 Semi-Private - Basic Co	-778,061	-758,091	-751,849	-3.37%
454020 Basic	-630,105	-622,705	-634,526	0.70%
455020 Respite	-13,679	-15,195	-16,872	23.34%
456020 Bed Retention	-329	-134	0	-100.00%
458020 Pre LTC	0	0	0	0.00%
Total Revenue	-5,824,624	-5,886,898	-5,963,200	0
Total Salary	0	0	0	
Total Benefit	0	0	0	0.00%
Total Operations	0	0	0	0.00%
<i>Other</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.00%</i>
TOTAL OPERATING COST	-5,824,624	-5,886,898	-5,963,200	2.38%

COUNTY OF ELGIN
Terrace Lodge Program Support
Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
435040020 Recoveries	-24,998	-31,900	-30,368	21.48%
Total Revenue	-24,998	-31,900	-30,368	0
530040020 Wages	204,435	200,402	197,540	-3.37%
530640020 Project Wages	0	0	-9,422	0.00%
Total Salary	204,435	200,402	188,118	
540040020 Benefits	73,299	59,516	67,457	-7.97%
543040020 Vacation Hrs	0	4,497	11,057	0.00%
545040020 Lieu	0	5,818	10,865	0.00%
547040020 Sick/Bereave	0	1,111	3,948	0.00%
549040020 Benefits - Manulife	0	8,016	17,339	0.00%
Total Benefit	73,299	78,958	110,666	50.98%
550040020 Travel	748	647	500	-33.16%
550540020 Travel - Other	0	0	0	0.00%
551040020 Development	495	564	700	41.41%
585040020 Purchased Services	36,140	35,824	45,500	25.90%
586040020 Supplies	4,296	4,434	5,106	18.85%
592040020 Repairs/Maintenance	495	90	0	-100.00%
609040020 Miscellaneous	0	0	0	0.00%
680040020 Program Specific Raw F	2,496	1,383	2,000	-19.87%
Total Operations	44,670	42,942	53,806	20.45%
<i>Other</i>	0	53	0	0.00%
TOTAL OPERATING COST	297,406	290,454	322,222	8.34%

COUNTY OF ELGIN
Terrace Lodge Dietary
Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
435041020 Recoveries	-43,979	-45,398	-45,398	3.23%
Total Revenue	-43,979	-45,398	-45,398	0
530041020 Wages	508,924	488,606	514,056	1.01%
530641020 Project Wages	0	0	-24,331	0.00%
Total Salary	508,924	488,606	489,725	
540041020 Benefits	184,819	155,443	131,522	-28.84%
540641020 Project Benefits	0	0	592	0.00%
543041020 Vacation Hrs	0	18,078	29,213	0.00%
541041020 Vacation Pay	0	92	17,294	0.00%
545041020 Lieu	0	12,047	22,980	0.00%
547041020 Sick/Bereave	0	6,740	13,112	0.00%
549041020 Benefits - Manulife	0	22,429	46,795	0.00%
Total Benefit	184,819	214,830	261,509	41.49%
550041020 Travel	502	710	502	0.00%
550541020 Travel - Other	0	0	0	0.00%
551041020 Development	2,497	2,088	2,497	0.00%
585041020 Purchased Services	2,996	2,683	2,996	0.00%
586041020 Supplies	29,000	33,091	29,580	2.00%
588041020 Equipment	3,001	2,650	4,001	33.32%
592041020 Repairs/Maintenance	1,500	1,271	1,500	0.00%
596041020 Project Costs	0	0	4,145	0.00%
681041020 Raw Food	310,795	305,078	321,673	3.50%
Total Operations	350,291	347,570	366,894	4.74%
<i>Other</i>	0	0	0	0.00%
TOTAL OPERATING COST	1,000,055	1,005,608	1,072,730	7.27%

COUNTY OF ELGIN

Terrace Lodge Nursing

Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
435042020 Recoveries - Supplies & Services	-10,992	-11,521	-10,000	-9.02%
435542020 Recoveries - Wages	-91,868	-21,685	-63,447	-30.94%
436042020 Project Revenue	-112,101	-176,671	-158,395	41.30%
Total Revenue	-214,961	-209,876	-231,842	0
530142020 Wages (new) - RN	292,102	253,874	499,502	71.00%
530742020 Project Wages (new) - RN	25,259	28,636	8,907	-64.74%
Wages RN	179,270	159,260	0	-100.00%
531542020 Project Wages - RN	21,174	26,153	0	-100.00%
530242020 Wages (new) - RPN	327,603	328,541	515,191	57.26%
530842020 Project Wages (new) - RPN	45,983	52,721	90,149	96.05%
532042020 Wages RPN	204,467	190,683	0	-100.00%
532542020 Project Wages - RPN	23,106	47,019	0	-100.00%
530342020 Wages (new) - HCA	1,081,807	1,116,065	1,782,787	64.80%
530942020 Project Wages (new) - HCA	15,210	8,299	7,490	-50.76%
533042020 Wages HCA	674,947	698,901	0	-100.00%
533542020 Project Wages - HCA	5,785	5,785	0	-100.00%
530442020 Wages (new) - DON	59,512	49,092	97,179	63.29%
531042020 Project Wages - DON			9,718	0.00%
534042020 Wages DON	36,368	34,950	0	-100.00%
530542020 Wages (new) - WC	30,044	21,661	48,106	60.12%
535042020 Wages WC	18,360	15,377	0	-100.00%
Total Salary	3,040,997	3,037,018	3,059,027	0.59%
540142020 Benefits (new) - RN	121,533	42,699	177,529	46.07%
540742020 Project Benefits (new) - RN	6,570	4,768	14,264	117.10%
Benefits RN	67,490	57,771	0	-100.00%
541142020 Vacation Pay - RN	0	5,638	8,753	0.00%
541542020 Project Benefits - RN	5,506	6,768	0	-100.00%
543142020 Vacation Hrs - RN	0	23,932	32,344	0.00%
545142020 Lieu - RN	0	9,280	14,346	0.00%
545742020 Lieu \$\$	0	472	471	0.00%
547142020 Sick/Bereav - RN	0	6,435	14,941	0.00%
549142020 Benefits Manulife - RN	0	12,159	24,382	0.00%
540242020 Benefits (new) - RPN	96,958	83,349	83,760	-13.61%
540842020 Project Benefits (new) - RPN	11,957	10,417	50,756	324.48%
542042020 Benefits RPN	60,743	104,718	0	-100.00%
542542020 Project Benefits - RPN	6,008	12,109	0	-100.00%
543242020 Vacation Hrs - RPN	0	25,867	29,586	0.00%
545242020 Lieu - RPN	0	21,526	36,170	0.00%
545842020 Lieu \$\$	0	2,014	1,422	0.00%
546242020 Top Up - RPN	0	6,324	21,442	0.00%
547242020 Sick/Bereav - RPN	0	5,669	11,821	0.00%
548242020 Sick/Bereav - RPN	0	789	0	0.00%
549242020 Benefits Manulife - RPN	0	24,346	54,963	0.00%

COUNTY OF ELGIN
Terrace Lodge Nursing
Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
540342020 Benefits (new) - HCA	437,544	274,169	389,897	-10.89%
543042020 Benefits HCA	305,710	302,963	0	-100.00%
540942020 Project Benefits (new) - HCA	15,210	1,474	16,297	7.15%
541342020 Vacation Pay - HCA	0	268	0	0.00%
543342020 Vacation Hrs - HCA	0	75,659	91,206	0.00%
543542020 Project Benefits - HCA	5,785	2,133	2,694	-53.42%
545342020 Lieu - HCA	0	75,559	114,980	0.00%
545942020 Lieu \$\$	0	667	622	0.00%
546342020 Top Up - HCA	0	4,304	6,023	0.00%
547342020 Sick/Bereav - HCA	0	28,446	41,817	0.00%
548342020 STD - HCA	0	4,947	0	0.00%
549342020 Benefits Manulife - HCA	0	85,289	195,074	0.00%
540442020 Benefits (new) - DON	15,243	10,144	20,933	37.33%
541042020 Project Benefits - DON			4,859	0.00%
543442020 Vacation Hrs - DON	0	6,945	6,764	0.00%
544042020 Benefits DON	8,596	8,038	0	-100.00%
547442020 Sick/Bereav - DON	0	0	0	0.00%
549442020 Benefits Manulife - DON	0	4,493	6,905	0.00%
540542020 Benefits (new) - WC	16,535	5,438	11,078	-33.01%
545042020 Benefits WC	6,680	4,845	0	-100.00%
547542020 Sick/Bereav - WC	0	328	842	0.00%
549542020 Benefits Manulife - WC	0	2,479	4,609	0.00%
Total Benefit	1,188,068	1,365,637	1,491,548	25.54%
550042020 Travel	2,002	706	2,002	0.00%
550542020 Travel - Other	0	190	0	0.00%
551042020 Development	4,004	1,704	4,004	0.00%
585042020 Purchased Services	23,202	11,866	23,202	0.00%
586042020 Supplies	39,939	32,686	39,939	0.00%
588042020 Equipment	14,999	14,937	14,999	0.00%
592042020 Repairs/Maintenance	2,498	1,414	2,498	0.00%
596042020 Project Costs	27,200	11,680	27,197	-0.01%
609042020 Miscellaneous	0	0	0	0.00%
682042020 Medical Director	20,928	22,834	20,928	0.00%
683042020 Incontinence	45,625	46,518	45,625	0.00%
689042020 High Intensity Supp/Equipment	0	-0	0	0.00%
Total Operations	180,397	144,535	180,394	0.00%
<i>Other</i>	<i>0</i>	<i>4,630</i>	<i>0</i>	<i>0.00%</i>
TOTAL OPERATING COST	4,194,501	4,341,944	4,499,127	7.26%

**COUNTY OF ELGIN
Terrace Lodge Nursing
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 29	Col 30	Col 45	Col 61	
		2011	2011	2011	2011	2011	2011	2011	2011Rev	2011Cost	
		2011									
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>B as of</u>	<u>Amount (Out of) Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>											
59201020	Hight Intensity Needs - TL			-	-	-			-	-	-
59201021	Lab Cost Recovery - TL			-	-	-			-	-	-
59201022	R.P.N. Funding - TL			-	-	-			-	(19,284)	22,195
59201023	Late Career - TL			-	-	-			-	-	-
59201025	MDS RAI Funding - TL			-	-	-			-	(9,999)	14,269
59201026	Other Training - TL			-	-	-			-	-	-
59201029	New Grad Initiative - TL			-	-	-			-	-	-
59201030	New Hire Training - TL			-	-	-			-	-	-
59201031	New Hire Orientation Shifts - TL			-	-	-			-	-	-
59201032	Mandatory Training - TL			-	-	-			-	-	-
59201033	MDS/PCC/POC Training - TL			-	-	-			-	-	-
59201034	Leadership Training - TL			-	-	-			-	-	-
59201035	TL Elevator Shut Down			-	-	-			-	-	-
59201122	RPN Funding 2011/12	(77,136)	77,136	-	-	-			-	(57,852)	63,558
59201129	New Grad Initiative - TL	(19,789)	29,684	9,895	9,895	-		9,895	-	(19,789)	29,684
59201131	New Hire Orientation - TL		23,676	23,676	23,676	-		23,676	-	-	23,676
59201126	Other Training - TL		19,546	19,546	19,546	-		19,546	-	-	19,546
59201132	LTCH Act/Regs Man.Teams		32,469	32,469	32,469	-		32,469	-	-	32,469
59201136	Outbreaks - TL		14,278	14,278	14,278	-		14,278	-	-	14,278
59201137	Absent Coverage Efficiency		(56,087)	(56,087)	(56,087)	-		(56,087)	-	-	(56,087)
59201120	High Intensity Needs - TL	(18,797)	18,797	-	-	-		-	-	(18,797)	18,797
59201121	Lab Cost Recovery - TL	(8,400)	8,400	-	-	-		-	-	(8,400)	8,400
59201123	Late Career - TL 2010/11	(24,274)	24,274	-	-	-		-	-	(24,274)	24,274
59201199	Training Coordinator		14,577	14,577	14,577	-		14,577	-	-	14,577
				-	-	-		-	-	-	-
	Total Operations Projects	(148,396)	206,750	58,354	58,354			-	58,354	(158,395)	229,635
<u>Capital Projects</u>											
	Nursing Call Upgrade			-	-	-		-	-	-	-
1	Lifts		10,000	10,000	10,000	-		10,000	-	-	10,000
2	Disinfectors		30,000	30,000	30,000	-		30,000	-	-	30,000
				-	-	-		-	-	-	-
	Total Capital Projects	-	40,000	40,000	40,000			-	40,000	-	40,000
	Total Operating and Capital	(148,396)	246,750	98,354	98,354			-	98,354	(158,395)	269,635

COUNTY OF ELGIN
Terrace Lodge Housekeeping
Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
	0	0	0	0.00%
Total Revenue	0	0	0	0.00%
530043020 Wages	277,653	263,988	267,595	-3.62%
530643020 Project Wages - HSK	0	0	-28,336	0.00%
Total Salary	277,653	263,988	239,259	
540043020 Benefits	107,347	92,212	56,176	-47.67%
540643020 Project Stat/Combined -	0	0	752	0.00%
543043020 Vacation Hrs.	0	17,778	23,966	0.00%
545043020 Lieu	0	10,905	16,602	0.00%
547043020 Sick/Bereav	0	5,616	7,941	0.00%
549043020 Benefits - Manulife	0	9,600	22,606	0.00%
Total Benefit	107,347	136,110	128,044	19.28%
550043020 Travel	252	239	252	0.00%
550543020 Travel - Other	0	0	0	0.00%
551043020 Development	0	4	0	0.00%
585043020 Purchased Services	3,000	1,394	3,000	0.00%
586043020 Supplies	27,499	29,076	27,499	0.00%
588043020 Equipment	2,003	1,476	2,003	0.00%
592043020 Repairs/Maintenance	1,596	-793	1,596	0.00%
609043020 Miscellaneous	0	14	0	0.00%
Total Operations	34,350	31,410	34,350	0.00%
<i>Other</i>	0	0	0	0.00%
TOTAL OPERATING COST	419,350	431,508	401,653	-4.22%

COUNTY OF ELGIN
Terrace Lodge Housekeeping
Proposed Budget

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 29	Col 30	Col 45	Col 61
		2011								
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Amount (Out of/ Into)</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>										
59201151	New Hire Orientation - TL		-	-	-	-		-	-	-
59201152	Other Training - TL		1,881	1,881	1,881	-		1,881	-	1,881
59201153	LTCH Act/Regs Man.Teams		376	376	376	-		376	-	376
59201155	Absent Coverage Efficiency		(29,840)	(29,840)	(29,840)	-		(29,840)	-	(29,840)
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COUNTY OF ELGIN
Terrace Lodge Laundry
Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
435044020 Recoveries	-96	-8	-96	0.00%
457044020 Valet	0	0	0	0.00%
Total Revenue	-96	-8	-96	0
530044020 Wages	53,603	53,603	53,742	0.26%
Total Salary	53,603	53,603	53,742	
540044020 Benefits	17,207	17,207	27,600	60.40%
549044020 Benefits Manulife	0	0	0	0.00%
Total Benefit	17,207	17,207	27,600	60.40%
585044020 Purchased Services	105,000	109,006	105,000	0.00%
586044020 Supplies	7,404	4,362	6,404	-13.51%
592044020 Repairs/Maintenance	251	1,301	1,251	398.41%
Total Operations	112,655	114,669	112,655	0.00%
<i>Other</i>	0	0	0	0.00%
TOTAL OPERATING COST	183,369	185,471	193,901	5.74%

COUNTY OF ELGIN
Terrace Lodge Building
Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
435045020 Recoveries	0	-1	0	0.00%
Total Revenue	0	-1	0	0.00%
530045020 Wages	37,685	38,390	44,744	18.73%
530645020 Project Wages	0	0	-3,815	0.00%
Total Salary	37,685	38,390	40,929	
540045020 Benefits	21,637	10,240	9,056	-58.14%
543045020 Vacation Hrs	0	4,182	0	0.00%
549045020 Benefits Manulife	0	2,888	5,377	0.00%
Total Benefit	21,637	17,311	14,434	-33.29%
550045020 Travel	748	615	748	0.00%
550545020 Travel - Other	0	0	0	0.00%
551045020 Development	495	0	495	0.00%
585045020 Purchased Services	95,000	115,629	95,000	0.00%
586045020 Supplies	999	273	999	0.00%
588045020 Equipment	0	1,969	0	0.00%
592045020 Repairs/Maintenance	20,809	16,196	20,809	0.00%
596045020 Project Costs	49,000	28,469	113,000	130.61%
Total Operations	167,051	163,150	231,051	38.31%
<i>Other</i>	0	166	0	0.00%
TOTAL OPERATING COST	226,373	219,016	286,414	26.52%

**COUNTY OF ELGIN
Terrace Lodge Building
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 2	Col 29	Col 30	Col 45	Col 61
		2011									
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Ba se d</u>	<u>Amount (Out of)/ Into</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>											
59201008	Misc. Professional Services - TL			-	-				-	-	-
59201009	Paint - TL			-	-				-	-	-
59201010	Furniture Replacement - TL			-	-				-	-	-
59201108	Misc. Professional Services - TL		15,000	15,000	15,000				15,000	-	15,000
59201109	Interior Painting - TL		14,000	14,000	14,000				14,000	-	14,000
59201110	Furniture Replacement - TL		19,500	19,500	19,500				19,500	-	19,500
59201111	Siding/Balcony Repairs		10,000	10,000	10,000				10,000	-	10,000
59201113	Sidewalk Repairs		23,000	23,000	23,000				23,000	-	23,000
59201114	HVAC Repairs		10,000	10,000	10,000				10,000	-	10,000
59201115	Ceiling Tile Main Mezz		13,000	13,000	13,000				13,000	-	13,000
59201116	Carpet Chapel		2,500	2,500	2,500				2,500	-	2,500
59201119	Generator Repairs		6,000	6,000	6,000				6,000	-	6,000
59201150	Absenteeism Efficiency		(3,815)	(3,815)	(3,815)				(3,815)	-	(3,815)
	Exterior Painting			-	-				-	-	-
	Miscellaneous		-	-	-				-	-	-
	New Building Financing			-	-				-	-	-
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COUNTY OF ELGIN

Terrace Lodge Admin

Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
435046020 Recoveries	-14,496	-17,796	-18,600	28.31%
436046020 Project Revenue	-10,000	-12,659	0	-100.00%
Total Revenue	-24,496	-30,455	-18,600	-0
530046020 Wages	215,223	193,838	218,699	1.61%
530646020 Project Wages	0	0	-45,091	0.00%
Total Salary	215,223	193,838	173,608	
540046020 Benefits	48,640	45,111	67,272	38.31%
543046020 Vacation Hrs	0	11,183	0	0.00%
547046020 Sick/Bereav	0	2,172	0	0.00%
549046020 Benefits Manulife	0	8,751	18,950	0.00%
Total Benefit	48,640	67,217	86,222	77.27%
550046020 Travel	2,498	2,299	2,498	0.00%
550546020 Travel - Other	0	0	0	0.00%
551046020 Development	4,500	2,921	4,500	0.00%
560046020 Recognition	0	491	500	0.00%
561046020 Memberships	8,062	8,061	8,801	9.17%
562046020 Subscriptions	0	1,022	800	0.00%
563046020 Office Supplies	6,996	5,500	5,996	-14.29%
564046020 Photocopy	0	3,751	2,000	0.00%
565046020 Advertising	0	903	2,000	0.00%
575046020 Petty Cash Over/Short	0	160	0	
585046020 Purchased Services	7,002	3,034	3,700	-47.16%
588046020 Equipment	3,003	577	3,003	-0.02%
596046020 Project Costs	10,000	11,735	37,700	277.00%
609046020 Miscellaneous	2,002	364	1,002	-49.95%
682046020 Medical Director	3,600	4,032	4,000	11.10%
685046020 Reimbursed Supplies/Cl	14,496	18,397	17,496	20.70%
800046020 Amortization	208,274	208,274	208,274	0.00%
Total Operations	270,433	271,522	302,269	11.77%
<i>Other</i>	<i>0</i>	<i>-149</i>	<i>0</i>	<i>0.00%</i>
TOTAL OPERATING COST	509,800	501,973	543,498	6.61%

COUNTY OF ELGIN
Terrace Lodge Facility
Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
435047020 Recoveries	-8,004	-10,098	-8,004	0.00%
Total Revenue	-8,004	-10,098	-8,004	0
Total Salary	0	0	0	
Total Benefit	0	0	0	0.00%
568047020 Telephone/Fax	18,000	18,099	18,000	0.00%
572047020 Postage/Courier	756	676	756	0.00%
594047020 Utilities	208,710	190,554	190,554	-8.70%
596047020 Project Costs	0	0	0	0.00%
Total Operations	227,466	209,330	209,310	-7.98%
<i>Other</i>	0	0	0	0.00%
Total	219,462	199,232	201,306	-8.27%

COUNTY OF ELGIN
Bobier Revenue
Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
420030 Province of Ontario	-2,133,190	-2,146,476	-2,209,984	3.60%
450030 Private	-172,280	-178,756	-179,227	4.03%
451030 Private - Basic Comp	-502,371	-527,229	-530,014	5.50%
452030 Semi-Private	-20,571	-15,571	-15,157	-26.32%
453030 Semi-Private - Basic Co	-134,899	-103,284	-100,852	-25.24%
454030 Basic	-350,698	-368,800	-360,811	2.88%
455030 Respite	-13,390	-10,680	-10,270	-23.30%
456030 Bed Retention	-329	-187	0	-100.00%
Total Revenue	-3,327,728	-3,350,984	-3,406,315	0
Total Salary	0	0	0	
Total Benefit	0	0	0	0.00%
Total Operations	0	0	0	0.00%
<i>Other</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.00%</i>
TOTAL OPERATING COST	-3,327,728	-3,350,984	-3,406,315	2.36%

COUNTY OF ELGIN
Bobier Program Support
Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
435040030 Recoveries	-24,996	-21,714	-21,168	-15.32%
Total Revenue	-24,996	-21,714	-21,168	-0
530040030 Wages	119,057	111,963	122,080	2.54%
530640030 Project Wages	0	0	-10,822	0.00%
Total Salary	119,057	111,963	111,258	
540040030 Benefits	43,575	37,344	41,743	-4.20%
543040030 Vacation Hrs	0	7,650	10,392	0.00%
545040030 Lieu	0	2,505	4,608	0.00%
547040030 Sick/Bereav	0	644	1,323	0.00%
549040030 Benefits Manulife	0	2,753	5,972	0.00%
Total Benefit	43,575	50,896	64,039	46.96%
550040030 Travel	504	130	200	-60.32%
550540030 Travel - Other	0	0	0	0.00%
551040030 Development	96	8	300	212.50%
585040030 Purchased Services	35,837	37,692	40,837	13.95%
586040030 Supplies	1,664	320	1,200	-27.88%
588040030 Equipment	504	42	0	-100.00%
592040030 Repairs/Maintenance	252	21	0	-100.00%
609040030 Miscellaneous	0	0	0	0.00%
680040030 Program Specific Raw F	1,248	822	800	-35.90%
Total Operations	40,105	39,035	43,337	8.06%
<i>Other</i>	0	0	0	0.00%
TOTAL OPERATING COST	177,741	180,179	197,466	11.10%

COUNTY OF ELGIN
Bobier Dietary
Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
435041030 Recoveries	-20,849	-24,986	-24,986	19.84%
Total Revenue	-20,849	-24,986	-24,986	0
530041030 Wages	328,325	320,772	311,149	-5.23%
530641030 Project Wages	0	0	5,885	0.00%
Total Salary	328,325	320,772	317,034	
540041030 Benefits	111,650	98,067	83,768	-24.97%
540641030 Project Benefits	0	0	2,942	0.00%
543041030 Vacation Hrs	0	12,142	15,676	0.00%
541041030 Vacation Pay	0	807	12,967	0.00%
545041030 Lieu	0	10,241	18,687	0.00%
546041030 Top Up	0	1,402	3,101	0.00%
547041030 Sick/Bereave	0	1,307	3,913	0.00%
549041030 Benefits Manulife	0	8,506	19,606	0.00%
Total Benefit	111,650	132,472	160,661	43.90%
550041030 Travel	504	449	504	0.00%
550541030 Travel - Other	0	0	0	0.00%
551041030 Development	2,004	1,929	1,004	-49.90%
585041030 Purchased Services	2,599	2,584	2,599	0.00%
586041030 Supplies	22,449	18,670	19,949	-11.14%
588041030 Equipment	1,500	0	1,500	0.00%
592041030 Repairs/Maintenance	2,003	4,617	4,503	124.81%
681041030 Raw Food	175,801	171,722	175,801	0.00%
Total Operations	206,860	199,970	205,860	-0.48%
<i>Other</i>	0	0	0	0.00%
TOTAL OPERATING COST	625,986	628,229	658,570	5.21%

**COUNTY OF ELGIN
Bobier Dietary
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 29	Col 30	Col 45	Col 61
		2011	2011	2011	2011	2011	2011	2011	2011Rev	2011Cost
		2011								
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Amount (Out of) / Into Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>										
59301141	New Hire Orientation - BV		1,501	1,501	1,501	-		1,501	-	1,501
59301142	Other Training - BV		2,067	2,067	2,067	-		2,067	-	2,067
59301143	LTCH Act/Regs Man.Teams		5,259	5,259	5,259	-		5,259	-	5,259
59301144	Absent Coverage Efficiency		(15,226)	(15,226)	(15,226)	-		(15,226)	-	(15,226)
Total Operations Pr		-	(6,399)	(6,399)	(6,399)		-	(6,399)	-	(6,399)

COUNTY OF ELGIN

Bobier Nursing

Proposed Budget

ACCOUNT	Description	2010		Total 2011	% CHANGE
		BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
435042030	Recoveries - Supplies & Services	-9,996	-11,636	-9,996	0.00%
435542030	Recoveries - Wages	-55,626	-1,432	-41,855	-24.76%
436042030	Project Revenue	-65,023	-129,310	-104,667	60.97%
Total Revenue		-130,645	-142,378	-156,518	0
530142030	Wages (new) - RN	249,245	206,455	388,933	56.04%
530742030	Project Wages (new) - RN	20,893	27,106	13,951	-33.23%
	Wages RN	152,573	134,985	0	-100.00%
531542030	Project Wages - RN	7,953	13,343	0	-100.00%
530242030	Wages (new) - RPN	163,427	177,194	258,390	58.11%
530842030	Project Wages (new) - RPN	39,104	55,612	66,355	69.69%
532042030	Wages RPN	102,651	108,048	0	-100.00%
532542030	Project Wages - RPN	36,373	28,221	0	-100.00%
530342030	Wages (new) - HCA	637,176	659,432	1,056,621	65.83%
530942030	Project Wages (new) - HCA	11,924	5,070	-6,068	-150.89%
533042030	Wages HCA	402,880	404,231	0	-100.00%
533542030	Project Wages - HCA	2,175	4,531	0	-100.00%
530442030	Wages (new) - DON	60,884	49,916	55,937	-8.13%
531042030	Project Wages (new) - DON			7,188	0.00%
534042030	Wages DON	38,818	37,611	0	-100.00%
Total Salary		1,926,076	1,911,756	1,841,308	-4.40%
540142030	Benefits (new) - RN	90,505	38,267	65,535	-27.59%
540742030	Project Benefits (new) - RN	4,807	4,119	16,786	249.19%
	Benefits RN	52,362	50,828	0	-100.00%
541142030	Vacation Pay - RN	0	3,471	4,792	0.00%
541542030	Project Benefits - RN	1,828	3,098	0	-100.00%
543142030	Vacation Hrs - RN	0	18,982	22,673	0.00%
545142030	Lieu - RN	0	8,123	12,104	0.00%
545742030	Lieu \$\$	0	528	543	0.00%
546142030	Top Up - RN	0	4,810	4,955	0.00%
547142030	Sick/Bereav - RN	0	7,625	21,401	0.00%
549142030	Benefits Manulife - RN	0	10,045	19,399	0.00%
540242030	Benefits (new) - RPN	65,770	52,319	54,813	-16.66%
540842030	Project Benefits (new) - RPN	8,997	9,661	38,859	331.91%
541242030	Vacation Pay - RPN	0	6,590	8,108	0.00%
542042030	Benefits RPN	35,200	40,500	0	-100.00%
542542030	Project Benefits - RPN	8,367	7,366	0	-100.00%
543242030	Vacation Hrs - RPN	0	23,490	29,923	0.00%
545242030	Lieu - RPN	0	10,610	17,211	0.00%
545842030	Lieu \$\$	0	3,218	2,212	0.00%
547242030	Sick/Bereav - RPN	0	-1,466	11,709	0.00%
549242030	Benefits Manulife - RPN	0	9,527	19,218	0.00%
540342030	Benefits (new) - HCA	231,455	158,679	253,534	9.54%

COUNTY OF ELGIN
Bobier Nursing
Proposed Budget

ACCOUNT	Description	2010		Total 2011	% CHANGE
		BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
540942030	Project Benefits (new) - HCA	2,981	1,024	7,394	148.04%
541342030	Vacation Pay - HCA	0	31,121	53,316	0.00%
543042030	Benefits HCA	187,704	148,811	0	-100.00%
543342030	Vacation Hrs - HCA	0	53,921	76,608	0.00%
543542030	Project Benefits - HCA	544	0	0	-100.00%
545342030	Lieu - HCA	0	33,038	49,974	0.00%
545942030	Lieu \$\$	0	6	6	0.00%
546342030	Top Up - HCA	0	0	0	0.00%
547342030	Sick/Bereav- HCA	0	48,269	39,734	0.00%
548342030	STD - HCA	0	0	0	0.00%
549342030	Benefits Manulife- HCA	0	38,612	84,780	0.00%
549542030	Benefits WC - Manulife	0	0	0	0.00%
540442030	Benefits (new) - DON	9,748	10,373	22,136	127.09%
541042030	Project Benefits (new) - DON			3,594	0.00%
543442030	Vacation Hrs - DON	0	8,364	7,395	0.00%
544042030	Benefits DON	8,171	9,558	0	-100.00%
547442030	Sick/Bereav - DON	0	0	0	0.00%
549442030	Benefits Manulife - DON	0	3,752	6,990	0.00%
Total Benefit		708,439	857,235	955,702	34.90%
550042030	Travel	504	808	1,004	99.27%
550542030	Travel - Other	0	192	0	0.00%
551042030	Development	2,003	2,618	2,503	24.98%
585042030	Purchased Services	15,148	10,550	15,148	0.00%
586042030	Supplies	24,747	28,938	24,747	0.00%
588042030	Equipment	996	-5,808	3,996	301.20%
592042030	Repairs/Maintenance	8,001	0	4,000	-50.00%
596042030	Project Costs	4,907	5,006	4,911	0.08%
609042030	Miscellaneous	0	69	0	0.00%
682042030	Medical Director	16,224	16,245	16,224	0.00%
683042030	Incontinence	22,995	21,929	22,995	0.00%
689042030	High Intensity Supp/Equipment	0	0	0	0.00%
Total Operations		95,525	80,547	95,529	0.00%
	<i>Other</i>	<i>0</i>	<i>769</i>	<i>0</i>	<i>0.00%</i>
TOTAL OPERATING COST		2,599,395	2,707,929	2,736,020	5.26%

**COUNTY OF ELGIN
Bobier Nursing
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 29	Col 30	Col 45	Col 61	
		2011	2011	2011	2011	2011	2011	2011	2011Rev	2011Cost	
		2011					Balance	Amount			
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>(A) Into Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>	
<u>Operating Projects</u>											
59301020	High Intensity Needs - BV			-	-	-	-	-	-	-	
59301021	Lab Cost Recovery - BV			-	-	-	-	-	-	-	
59301022	RPN Funding 2010/11			-	-	-	-	-	(12,198)	11,402	
59301023	Late Career - BV			-	-	-	-	-	-	-	
59301025	MDS RAI Funding - BV			-	-	-	-	-	(9,999)	18,943	
59301026	Other Training - BV			-	-	-	-	-	-	-	
59301028	Modified Duties - BV			-	-	-	-	-	-	-	
59301029	New Grad Initiative - BV			-	-	-	-	-	-	-	
59301030	New Hire Training - BV			-	-	-	-	-	-	-	
59301031	New Hire Orientation Shifts - BV			-	-	-	-	-	-	-	
59301032	Mandatory Training - BV			-	-	-	-	-	-	-	
59301033	MDS/PCC/POC Training - BV			-	-	-	-	-	-	-	
59301034	Leadership Training - BV			-	-	-	-	-	-	-	
59301122	RPN Funding 2011/12	(48,792)	48,792	-	-	-	-	-	(36,594)	36,594	
59301129	New Grad Initiative - BV	(18,690)	28,034	9,345	9,345	-	-	9,345	(14,017)	28,034	
59301131	New Hire Orientation - BV		34,440	34,440	34,440	-	-	34,440	-	34,440	
59301126	Other Training - BV		10,533	10,533	10,533	-	-	10,533	-	10,533	
59301132	LTCH Act/Regs Man.Teams		16,867	16,867	16,867	-	-	16,867	-	16,867	
59301136	Outbreaks - BV		5,354	5,354	5,354	-	-	5,354	-	5,354	
59301137	Absent Coverage Efficiency		(51,839)	(51,839)	(51,839)	-	-	(51,839)	-	(51,839)	
59301120	High Intensity Needs - BV	(2,200)	2,200	-	-	-	-	-	(2,200)	2,200	
59301121	Lab Cost Recovery - BV	(2,711)	2,711	-	-	-	-	-	(2,711)	2,711	
59301123	Late Career - BV 2010/11	(26,948)	26,948	-	-	-	-	-	(26,948)	26,948	
59301199	Training Coordinator		10,782	10,782	10,782	-	-	10,782	-	10,782	
	Total Operations Projects	(99,341)	134,823	35,482	35,482			-	35,482	(104,667)	152,970
<u>Capital Projects</u>											
1	Nursing Call Upgrade		58,000	58,000	58,000	-	-	58,000	-	58,000	
2	Lifts		10,000	10,000	10,000	-	-	10,000	-	10,000	
	Total Capital Projects	-	68,000	68,000	68,000			-	68,000	-	68,000
	Total Operating and Capital	(99,341)	202,823	103,482	103,482			-	103,482	(104,667)	220,970

COUNTY OF ELGIN
Bobier Housekeeping
Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	
Total Revenue	0	0	0	0.00%
530043030 Wages	168,295	164,609	142,920	-15.08%
530643030 Project Wages - HSK	0	0	1,003	0.00%
530943030 Project Wages	0	0	0	0.00%
Total Salary	168,295	164,609	143,923	
540043030 Benefits	71,578	51,546	21,860	-69.46%
540643030 Project Stat/Combined -	0	0	502	0.00%
540943030 Project Stat/Combined -	0	135	0	0.00%
541043030 Vacation Pay	0	0	10,790	0.00%
543043030 Vacation Hrs	0	9,855	13,413	0.00%
545043030 Lieu	0	6,369	12,050	0.00%
545943030 Lieu \$\$	0	48	49	0.00%
547043030 Sick/Bereav	0	1,379	4,664	0.00%
549043030 Benefits Manulfe	0	4,632	10,048	0.00%
Total Benefit	71,578	73,964	73,377	2.51%
550043030 Travel	0	0	0	0.00%
550543030 Travel - Other	0	0	0	0.00%
551043030 Development	0	180	0	0.00%
585043030 Purchased Services	1,248	1,119	1,248	0.00%
586043030 Supplies	19,003	18,567	19,003	0.00%
588043030 Equipment	2,004	1,216	6,003	199.57%
592043030 Repairs/Maintenance	251	927	251	0.00%
Total Operations	22,506	22,009	26,505	17.77%
<i>Other</i>	0	0	0	0.00%
TOTAL OPERATING COST	262,379	260,582	243,806	-7.08%

**COUNTY OF ELGIN
Bobier Housekeeping
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	ol 2	Col 29	Col 30	Col 45	Col 61
							2011				
							B				
							as				
							e				
							d				
							o	<u>Amount</u>			
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>n</u>	<u>(Out of/ Into Reserve)</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>											
59301151	New Hire Orientation - BV	-	-	-	-	-		-	-	-	-
59301152	Other Training - BV		1,129	1,129	1,129				1,129	-	1,129
59301153	LTCH Act/Regs Man.Teams		376	376	376				376	-	376
59301155	Absent Coverage Efficiency		(9,833)	(9,833)	(9,833)				(9,833)	-	(9,833)
Total Operations Proje		-	(8,328)	(8,328)	(8,328)			-	(8,328)	-	(8,328)

COUNTY OF ELGIN
Bobier Laundry
Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
Total Revenue	0	0	0	0.00%
530044030 Wages	62,286	62,286	57,976	-6.92%
530644030 Project Wages	0	0	125	0.00%
Total Salary	62,286	62,286	58,102	
540044030 Benefits	20,440	20,440	28,988	41.82%
549044030 Benefits Manulife	0	0	0	0.00%
Total Benefit	20,440	20,440	28,988	41.82%
551044030 Development	0	0	0	0.00%
585044030 Purchased Services	63,995	66,029	63,995	0.00%
586044030 Supplies	1,999	1,338	1,999	0.00%
588044030 Equipment	504	120	504	0.00%
592044030 Repairs/Maintenance	252	42	252	0.00%
Total Operations	66,750	67,528	66,750	0.00%
<i>Other</i>	<i>0</i>	<i>0</i>	<i>0</i>	0.00%
TOTAL OPERATING COST	149,476	150,254	153,840	2.92%

**COUNTY OF ELGIN
Bobier Laundry
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 28	Col 29	Col 30	Col 45	Col 61
		2011	2011	2011	2011	2011		2011	2011	2011Rev	2011Cost
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Based on (A)ctual or (Fixed) Amount</u>	<u>(Out of)/ Into Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
	<u>Operating Projects</u>										
59301151	New Hire Orientation - BV	-	-	-	-	-			-	-	-
59301152	Other Training - BV		125	125	125	-			125	-	125
59301153	LTCH Act/Regs Man.Teams		-	-	-	-			-	-	-
	Total Operating Pro	-	125	125	125			-	125	-	125

COUNTY OF ELGIN
Bobier Building
Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
Total Revenue	0	0	0	0.00%
530045030 Wages	41,928	40,476	44,724	6.67%
530645030 Project Wages	0	0	-4,845	0.00%
Total Salary	41,928	40,476	39,879	
540045030 Benefits	21,583	9,594	9,604	-55.50%
543045030 Vacation Hrs	0	2,992	0	0.00%
549045030 Manulife	0	0	3,939	0.00%
Total Benefit	21,583	12,587	13,544	-37.25%
550045030 Travel	252	147	252	0.00%
550545030 Travel - Other	0	0	0	0.00%
551045030 Development	96	0	96	0.00%
585045030 Purchased Services	76,000	91,364	76,000	0.00%
586045030 Supplies	996	168	996	0.00%
588045030 Equipment	0	159	0	0.00%
592045030 Repairs/Maintenance	17,000	11,815	17,000	0.00%
596045030 Project Costs	99,999	66,962	120,915	20.92%
Total Operations	194,343	170,615	215,259	10.76%
<i>Other</i>	0	0	0	0.00%
Total	257,854	223,678	268,682	4.20%

**COUNTY OF ELGIN
Bobier Building
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 28	Col 29	Col 30	Col 45	Col 61
							2011				
		-					Ba				
							se				
							d				
							on				
							(A)	Amount			
Contract	Description	(Revenue)	Cost	Net Project Budget	Cumulative Project Budget	Reserve Name	ctu	(Out of)/ Into Reserve	Net Funding Request	Current Year Revenue	Current Year Cost
<u>Operating Projects</u>											
59301004	Flooring Replacement (Hallway) - BV		95,000	95,000	120,000	-			95,000	-	79,915
59301005	Heater Covers (Resident Rooms) - BV			-	-	-			-	-	-
59301006	Sump pit Alarm - BV			-	-	-			-	-	-
59301007	Misc. Professional Services - BV			-	-	-			-	-	-
59301008	Paint - BV			-	-	-			-	-	-
59301009	Furniture Replacement - BV			-	-	-			-	-	-
59301101	Misc. Professional Services - BV		10,000	10,000	10,000	-			10,000	-	10,000
59301102	Furniture Replacement - BV		10,000	10,000	10,000	-			10,000	-	10,000
59301103	Freezer door Connection		3,000	3,000	3,000	-			3,000	-	3,000
59301104	Flooring Activation			-	-	-			-	-	-
59301105	Laundry Room concrete repairs		3,000	3,000	3,000	-			3,000	-	3,000
59301106	Paint - BV		15,000	15,000	15,000	-			15,000	-	15,000
59301107	Misc Maintenance			-	-	-			-	-	-
59301150	Absenteeism Efficiency		(4,845)	(4,845)	(4,845)	-			(4,845)	-	(4,845)
	Total Operations Project	-	131,155	131,155	156,155			-	131,155	-	116,070

**COUNTY OF ELGIN
Bobier Building
Proposed Budget**

2011											
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Baselined (A)</u>	<u>Amount (Out of/ Into) Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
Capital Projects											
59300901	Roof Replacement - BV	-	-	-	-	-	-	-	-	-	-
59301001	Donations Reserves Projects - BV	-	-	-	60,000	-	-	-	-	-	60,000
59301002	Building Automation System - BV	-	-	-	-	-	-	-	-	-	-
59301118	Building Automation System - BV	-	25,000	25,000	25,000	-	-	-	25,000	-	25,000
59301003	Security System - BV	-	-	-	-	-	-	-	-	-	-
59301108	Floor Replacement - Resident Rooms	-	-	-	-	-	-	-	-	-	-
59301109	Generator	-	-	-	-	-	-	-	-	-	-
59301110	Window Replacement	-	-	-	-	-	-	-	-	-	-
59301111	Power Supply Garage	-	15,000	15,000	15,000	-	-	-	15,000	-	15,000
59301112	Card Access & Security	-	15,000	15,000	15,000	-	-	-	15,000	-	15,000
59301113	Lawn Sprinkler System	-	16,000	16,000	16,000	-	A	(16,000)	-	-	16,000
59301114	Fencing	-	10,000	10,000	10,000	-	A	(10,000)	-	-	10,000
59301115	Sidewalks	-	60,000	60,000	60,000	-	A	(60,000)	-	-	60,000
59301116	Landscaping	-	20,000	20,000	20,000	-	A	(20,000)	-	-	20,000
	Snow Removal Tractor replacement	-	-	-	-	-	-	-	-	-	-
	Kitchen Rolling Shelving	-	-	-	-	-	-	-	-	-	-
	HVAC Replacement	-	-	-	-	-	-	-	-	-	-
59301117	Pressure relief mattress	-	20,000	20,000	20,000	-	-	-	20,000	-	20,000
	Miscellaneous capital	-	-	-	-	-	-	-	-	-	-
Total Capital Projects		-	181,000	181,000	241,000			(106,000)	75,000	-	241,000
		-	312,155	312,155	397,155			(106,000)	206,155	-	357,070

COUNTY OF ELGIN
Bobier Admin
Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
435046030 Recoveries	-5,699	-10,318	-10,629	86.51%
436046030 Project Revenue	0	-67,533	0	0.00%
Total Revenue	-5,699	-77,851	-10,629	1
530046030 Wages	77,452	70,434	125,438	61.96%
530646030 Project Wages	0	0	-12,521	0.00%
Total Salary	77,452	70,434	112,917	
540046030 Benefits	19,303	19,716	17,796	-7.81%
541046030 Vacation Pay	0	2,029	3,123	0.00%
543046030 Vacation Hrs	0	3,876	4,734	0.00%
545046030 Lieu	0	1,682	2,640	0.00%
547046030 Sick/Bereav	0	277	1,153	0.00%
549046030 Benefits Manulife	0	3,071	5,730	0.00%
Total Benefit	19,303	30,650	35,177	82.23%
550046030 Travel	1,500	580	1,500	0.00%
550546030 Travel - Other	0	0	0	0.00%
551046030 Development	3,098	2,854	3,098	0.00%
560046030 Recognition	504	41	504	0.00%
561046030 Memberships	5,460	5,460	5,740	5.13%
562046030 Subscriptions	0	220	200	0.00%
563046030 Office Supplies	9,000	4,393	6,000	-33.33%
564046030 Photocopy	0	3,189	2,000	0.00%
565046030 Advertising	0	769	800	0.00%
575046030 Petty Cash Over/Short	0	-95	0	0.00%
585046030 Purchased Services	2,000	5,707	2,000	0.00%
588046030 Equipment	3,003	0	3,003	0.00%
591546030 Special - General Store	0	-247	0	0.00%
596046030 Project Costs	0	25,128	0	0.00%
609046030 Miscellaneous	0	31	28,900	0.00%
682046030 Medical Director	495	4	495	0.00%
685046030 Reimbursed Supplies/Cl	5,805	11,879	10,000	72.27%
800046030 Amortization	239,489	238,009	239,489	0.00%
Total Operations	270,354	297,921	303,729	12.34%
<i>Other</i>	0	11	0	0.00%
TOTAL OPERATING COST	361,410	321,165	441,194	22.08%

**COUNTY OF ELGIN
Bobier Admin
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 29	Col 30	Col 45	Col 61	
		2011	2011	2011	2011	2011	2011	2011	2011Rev	2011Cost	
		2011									
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Ba se d</u>	<u>Amount (Out of)/ Into</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>											
59301160	Absent Coverage Efficiency		(12,521)	(12,521)	(12,521)	-	-		(12,521)	-	(12,521)
				-	-	-	-		-	-	-
				-	-	-	-		-	-	-
	Total Operations Proje	-	(12,521)	(12,521)	(12,521)			-	(12,521)	-	(12,521)

COUNTY OF ELGIN
Bobier Facility
Proposed Budget

ACCOUNT Description	2010		Total 2011	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL	Zero Based Budget	
Total Revenue	0	0	0	0.00%
Total Salary	0	0	0	
Total Benefit	0	0	0	0.00%
568047030 Telephone/Fax	6,504	5,418	6,504	0.00%
572047030 Postage/Courier	755	245	755	0.00%
594047030 Utilities	161,000	157,316	157,316	-2.29%
596047030 Project Costs	0	0	0	0.00%
684047030 Cable	996	888	996	0.00%
Total Operations	169,255	163,868	165,571	-2.18%
<i>Other</i>	0	0	0	0.00%
Total	169,255	163,868	165,571	-2.18%

Museums & Archives

Museum
Archives
19) Museum & Archives

2011 Operating Budget		
Revenue	Expense	Net Budget (Revenue)/ Expense
25,364	210,138	184,774
18,900	202,369	183,469
44,264	412,507	368,243

COUNTY OF ELGIN

Museum

Proposed Budget

ACCOUNT	Description	2010		Total 2011	% CHANGE
		BUDGET	FORECAST/ ACTUAL	Zero Based Budget	Zero Base Budget
4200240	Province of Ontario	-15,000	-15,638	-15,000	0.00%
4215240	Federal Funding - Project	-4,081	0	-4,364	6.93%
4300240	Grants	-4,000	0	-4,000	0.00%
4360240	Project Revenue	-4,050	-8,085	-2,000	-50.62%
4370240	Other Revenue	0	370	0	0.00%
4375240	Other Revenue - Gift Shop	0	-1,778	0	0.00%
4380240	Membership Revenue	0	0	0	0.00%
4390240	Admissions	0	-1,464	0	0.00%
Total Revenue		-27131	-26593.89	-25364	-6.51%
5300240	Wages	104,949	104,792	106,000	1.00%
5306240	Project Wages	0	0	8,044	0.00%
5310240	Vacation	0	263	0	0.00%
5330240	Vacation Hrs	0	4,990	0	0.00%
5360240	Subsidized Wages	0	0	0	0.00%
5315240	Project Wages (Old)	6,126	0	0	-100.00%
Total Salary		111,075	110,045	114,044	
5400240	Benefits	25,187	22,023	25,907	2.86%
5406240	Project Benefits	0	0	668	0.00%
5460240	Subsidized Benefits	0	0	0	0.00%
5415240	Project Benefits (Old)	675	0	0	-100.00%
5490240	Benefits - Manulife	0	4,896	0	0.00%
Total Benefit		25,862	26,918	26,575	2.76%
5500240	Travel	1,998	323	1,998	0.00%
5505240	Travel - Other	0	0	0	0.00%
5510240	Development	1,500	402	1,500	0.00%
5610240	Memberships	30,501	30,377	30,501	0.00%
5620240	Publications	500	0	500	0.00%
5630240	Office Supplies	504	1,277	504	0.00%
5640240	Photocopy	500	224	500	0.00%
5650240	Advertising	3,502	3,214	3,502	0.00%
5740240	Curatorial	20,002	27,466	20,002	0.00%
5880240	Equipment	3,000	399	3,000	0.00%
5910240	Special - Events	2,004	952	2,004	0.00%
5915240	Special - Gift Shop	0	692	0	0.00%

COUNTY OF ELGIN

Museum

Proposed Budget

ACCOUNT	Description	2010 BUDGET	2010 FORECAST/ ACTUAL	Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
5920240	Repairs/Maintenance	504	0	504	0.00%
5940240	Utilities	0	0	0	0.00%
5960240	Project Costs	700	-175	0	-100.00%
6090240	Miscellaneous	504	50	504	0.00%
6500240	Shipping	1,500	1,619	1,500	0.00%
6660240	Website Maintenance	0	0	0	0.00%
6700240	Acquisitions	3,000	231	3,000	0.00%
Total Operations		70,219	67,051	69,519	-1.00%
	<i>Other</i>	0	0	0	0.00%
TOTAL OPERATING COST		180,025	177,420	184,774	2.64%

**COUNTY OF ELGIN
Museum
Proposed Budget**

		2011									
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>B a s e d o n</u>	<u>Amount (Out of/ Into Reserve)</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>											
27901001	Rug Hooking - Museum			-	-				-	-	-
27901002	Donations - Museum			-	-				-	-	-
27901003	Canadian Museum Funding - Museum			-	-				-	-	-
27901101	Donations - Museum	(2,000)		(2,000)	(2,000)	Museum	A	2,000	-	(2,000)	-
27901102	Summer Student (Canadian Museum Fu	(4,364)	8,712	4,348	4,348				4,348	(4,364)	8,712
	Future Operating Projects			-	-				-	-	-
	Building Operations			-	-				-	-	-
				-	-				-	-	-
	Total Operations Projects	(6,364)	8,712	2,348	2,348			2,000	4,348	(6,364)	8,712
<u>Capital Projects</u>											
58101103	Museum Display Units	-	10,000	10,000	10,000				10,000	-	10,000
	Museum Storage			-	-				-	-	-
	Museum Gallery Space			-	-				-	-	-
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COUNTY OF ELGIN

Archives

Proposed Budget

ACCOUNT	Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
		BUDGET	FORECAST/ ACTUAL		
4215185	Federal Funding - Project	-4,081	-2,535	-5,900	44.57%
4300185	Grants	0	0	0	0.00%
4360185	Project Revenue	0	-9,730	-10,000	0.00%
4370185	Other Revenue	-3,000	-1,901	-3,000	0.00%
Total Revenue		-7081	-14165.49	-18900	166.91%
5300185	Wages	108,134	100,548	109,201	0.99%
5306185	Project Wages 2	0	8,986	10,687	0.00%
5310185	Vacation Pay	0	11	0	0.00%
5315185	Project Wages	6,126	0	0	-100.00%
5316185	Vacation Pay Project	0	495	0	0.00%
5330185	Vacation Hours	0	6,923	0	0.00%
Total Salary		114,260	116,963	119,888	
5400185	Benefits	25,950	19,142	26,468	1.99%
5406185	Stat/Combined	0	642	0	0.00%
5415185	Project Benefits	675	0	1,457	115.91%
5490185	Benefits - Manulife	0	3,594	0	0.00%
Total Benefit		26,625	23,379	27,925	4.88%
5500185	Travel	3,000	783	3,000	0.00%
5505185	Travel - Other	0	0	0	0.00%
5510185	Development	3,000	1,648	3,000	0.00%
5610185	Memberships	997	25	997	0.00%
5620185	Publications	997	487	997	0.00%
5630185	Office Supplies	503	59	503	0.00%
5640185	Photocopy	300	104	300	0.00%
5850185	Purchased Services	997	0	997	0.00%
5860185	Supplies - Archival	7,500	8,618	7,500	0.00%
5870185	Furniture & Fixtures	0	1,136	0	0.00%
5880185	Equipment	4,500	402	4,500	0.00%
5910185	Promotions	2,002	1,732	2,002	0.00%
5920185	Repairs/Maintenance	503	515	503	0.00%
5960185	Project Costs	0	6,000	5,000	0.00%
6090185	Miscellaneous	504	219	504	0.00%
6640185	Microfilming/Scanning/C	21,003	19,818	21,003	0.00%
6660185	Website Maintenance	500	0	500	0.00%
6700185	Acquisitions	3,250	3,985	3,250	0.00%
Total Operations		49,556	45,531	54,556	10.09%
<i>Other</i>		0	168	0	0.00%
TOTAL OPERATING COST		183,360	171,875	183,469	0.06%

**COUNTY OF ELGIN
Archives
Proposed Budget**

1	2	20	21	22	25	27	29	30	45	61	
2011											
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Based on (A)ctual or (F)ixed Amount</u>	<u>Amount (Out of)/ Into Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>											
26251001	Alma College Donations	-	2,000	2,000	2,000	-	A	(2,000)	-	-	2,660
26251002	Student Wages - Archive	-	-	-	-	-			-	-	-
26251003	Donations - Archives	-	-	-	-	-			-	-	-
29401001	CCA Fed Funding - Arch	-	-	-	-	-			-	-	-
26251101	Student Wages - Archive	(5,900)	12,145	6,245	6,245	-			6,245	(5,900)	12,145
26251102	Donations - Alma College	(5,000)	5,000	-	-	-			-	(5,000)	5,000
29401102	Donations - Archives	(5,000)	5,000	-	-	-			-	(5,000)	5,000
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COUNTY OF ELGIN

Library Services

Proposed Budget

ACCOUNT	Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
		BUDGET	FORECAST/ ACTUAL		
4200180	Province of Ontario	-116,739	-116,739	-116,739	0.00%
4205180	Province of Ontario - Prc	-70,791	-37,801	0	-100.00%
4215180	Federal Funding - Projec	-55,281	-35,258	-43,150	-21.94%
4300180	Grants	0	-4,289	0	0.00%
4360180	Project Revenue	-77,031	-70,926	-82,450	7.03%
4370180	Other Revenue	-21,996	-31,969	-34,996	59.10%
Total Revenue		-341838	-296981.54	-277335	-18.87%
5300180	Wages	1,254,808	1,122,347	1,320,333	5.22%
5306180	Project Wages2	0	40,702	22,299	0.00%
5310180	Vacation	0	31,140	0	0.00%
5315180	Project Wages	72,114	31,629	0	-100.00%
5316180	Vacation Pay	0	1,798	0	0.00%
5330180	Vacation Hrs	0	45,770	0	0.00%
5360180	Wages Subsidized	0	0	0	0.00%
5370180	Bereavement	0	9,580	0	0.00%
Total Salary		1,326,922	1,282,966	1,342,632	
5400180	Benefits	338,796	246,146	311,479	-8.06%
5406180	Stat/Combined	0	3,471	0	0.00%
5415180	Project Benefits	8,873	2,091	13,851	56.10%
5450180	Lieu	0	26,787	0	0.00%
5460180	Benefits Subsidized	0	0	0	0.00%
5490180	Benefits - Manulife	0	34,525	0	0.00%
Total Benefit		347,669	313,021	325,329	-6.43%
5500180	Travel	12,000	13,715	10,000	-16.67%
5505180	Travel - Other	0	945	4,000	0.00%
5510180	Development	14,496	5,481	14,496	0.00%
5610180	Memberships	2,004	1,485	2,004	0.00%
5630180	Office Supplies	15,000	19,227	15,000	0.00%
5640180	Photocopy	6,996	6,987	6,996	0.00%
5650180	Advertising	996	1,196	996	0.00%
5680180	Telephone/Fax	20,004	19,843	20,004	0.00%
5760180	Meals/Refreshments	2,280	1,802	2,280	0.00%
5870180	Furniture & Fixtures	6,996	7,946	6,996	0.00%
5880180	Equipment	0	1,668	0	0.00%
5890180	Lease Space	324,327	318,200	334,536	3.15%

COUNTY OF ELGIN

Library Services

Proposed Budget

ACCOUNT	Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
		BUDGET	FORECAST/ ACTUAL		
5920180	Repairs/Maintenance	504	345	504	0.00%
5930180	Vehicle Repairs/Maint/Fi	6,000	7,941	8,000	33.33%
5960180	Project Costs	212,517	175,718	37,175	-82.51%
6090180	Miscellaneous	2,004	4,228	2,004	0.00%
6630180	Periodicals/Newspapers	0	10,883	13,471	0.00%
6670180	Electronic Resources	21,500	18,320	22,150	3.02%
6680180	Programs	9,996	15,869	9,996	0.00%
8000180	Amortization	441,694	466,338	441,694	0.00%
Total Operations		1,099,314	1,098,137	952,302	-13.37%
	<i>Other</i>	0	-4	0	0.00%
TOTAL OPERATING COST		2,432,067	2,397,138	2,342,928	-3.67%

COUNTY OF ELGIN
Library Services
Proposed Budget

2011											
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Based on (A)ctual or (F)ixed Amount</u>	<u>Amount (Out of/ Into Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
Operating Projects											
17201001	Scott Sefton Book Project	(10,000)		(10,000)	20,000	-			(10,000)	(10,000)	5,979
26801001	Donations - Library			-	-	-			-	-	-
26801003	CAP Sustainability - UofW			-	-	-			-	-	-
26801004	SOLS Grant			-	-	-			-	-	-
26801005	Trillium Funding - Library			-	-	-			-	-	-
26801006	Service Ontario			-	-	-			-	-	-
26801007	Tune In Mennonite Radio	(21,950)	2,500	(19,450)	(19,450)	-			(19,450)	(21,950)	(20,845)
26801008	CAP Students - Library			-	-	-			-	-	-
26801009	Cultural Mapping - Fed Funding			-	-	-			-	-	-
26851001	CAF - Cultural Mapping			-	-	-			-	-	-
58101002	Main Library Office Rearrangments			-	-	-			-	-	-
26801011	75th Anniversary	(10,000)	25,000	15,000	15,000	Donations Library F	F	(15,000)	-	(10,000)	25,091
26801101	Donations - Library	(8,500)	450	(8,050)	(8,050)	Donations Library F	A	8,050	-	(8,500)	450
26801102	CAP Students - Library	(43,150)	43,150	-	-	-			-	(43,150)	43,150
26801103	CAP Sustainability - CAP	(22,000)	22,000	-	-	-			-	(22,000)	22,000
26801104	Service Ontario	(10,000)	10,000	-	-	-			-	(10,000)	10,000
26801105	Main Library Office Rearrangements		15,000	15,000	15,000	-			15,000	-	15,000
26801106	Aylmer Library Lease			-	-	-			-	-	-
26801109	Grab andGo		1,500	1,500	1,500	Donations Library F	F	(1,500)	-	-	1,500
26801107	Backfill Efficiency Project		(29,000)	(29,000)	(29,000)	-			(29,000)	-	(29,000)
Total Operations Pr		(125,600)	90,600	(35,000)	(5,000)			(8,450)	(43,450)	(125,600)	73,325
Capital Projects											
26801010	SOLS Funding - Capital Grant			-	-	-			-	-	-
58101001	Springfield Renovations - Library			-	-	-			-	-	-
58101003	Book Purchases - Library			-	-	-			-	-	-
58101101	Book Purchases - Library 2011		233,013	233,013	233,013	-			233,013	-	233,013
58101102	Rodney Renovations Further Accessibility Renos		35,000	35,000	35,000	Capital Library Reserves		(13,804)	21,196	-	35,000
Total Capital Project		-	268,013	268,013	268,013			(13,804)	254,209	-	268,013
Total Operating and Capital		(125,600)	358,613	233,013	263,013			(22,254)	210,759	(125,600)	341,338

COUNTY OF ELGIN

Information Technology

Proposed Budget

ACCOUNT Description	2010 BUDGET	FORECAST/ ACTUAL	Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
4350150 Recoveries	0	-191	0	0.00%
Total Revenue	0	-190.5	0	0.00%
5300150 Wages	204,631	190,847	222,028	8.50%
5330150 Vacation Hrs	0	10,538	0	0.00%
Total Salary	204,631	201,386	222,028	
5400150 Benefits	54,021	39,376	31,916	-40.92%
5490150 Benefits - Manulife	0	10,086	19,071	0.00%
5370150 Sick/Bereavement	0	1,272	0	0.00%
Total Benefit	54,021	50,735	50,988	-5.61%
5500150 Travel	6,700	2,823	6,700	0.00%
5505150 Travel - Other	0	0	0	0.00%
5510150 Development	9,000	6,591	9,000	0.00%
5620150 Subscriptions	1,000	105	1,000	0.00%
5790150 Consultant	40,000	30,298	40,000	0.00%
5860150 Supplies	3,600	1,528	3,375	-6.25%
6110150 Hardware	0	0	0	0.00%
6120150 Support/Maintenance	220,925	197,194	221,197	0.12%
6130150 Licenses	69,046	95,515	69,000	-0.07%
8000150 Depreciation	105,584	103,941	105,584	0.00%
Total Operations	455,855	437,995	455,856	0.00%
<i>Other</i>	<i>0</i>	<i>0</i>	<i>0</i>	0.00%
TOTAL OPERATING COST	714,507	689,925	728,872	2.01%

**COUNTY OF ELGIN
Information Technology
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 29	Col 30	Col 45	Col 61	
		2011									
							P a s s e d				
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Amount (Out of)/ Into Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>	
	<u>Capital Projects</u>										
57800902	IT - MDS RAI Funding			-	-			-	-	-	
578010	Hardware Replacement - IT			-	-			-	-	-	
57801001	New Hardware - IT			-	-			-	-	-	
57801002	Photocopiers - IT			-	-			-	-	-	
578011	Hardware Replacement - IT		77,300	77,300	77,300			77,300	-	77,300	
57801101	MDS RAI Funding		15,000	15,000	15,000			15,000	-	15,000	
57801102	Photocopiers		15,000	15,000	15,000			15,000	-	15,000	
	Productivity Improvement			-	-			-	-	-	
	Total Capital Projects	-	107,300	107,300	107,300		-	107,300	-	107,300	
Total Operating and Capital Project		-	107,300	107,300	107,300		-	107,300	-	107,300	

COUNTY OF ELGIN

POA

Proposed Budget

ACCOUNT	Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
		BUDGET	FORECAST/ ACTUAL		
4300135	Grants	-80,000	-11,029	-80,000	0.00%
4340135	Fines Revenue	-1,075,000	-1,525,710	-1,265,000	17.67%
4370135	Other Revenue	0	-69,000	0	0.00%
Total Revenue		-1155000	-1605738.85	-1345000	16.45%
5300135	Wages	179,048	166,551	236,557	32.12%
5310135	Vacation Pay	0	209	0	0.00%
5330135	Vacation Hrs	0	9,486	0	0.00%
5370135	Sick	0	1,959	0	0.00%
Total Salary		179,048	178,205	236,557	
5400135	Benefits	44,165	34,702	35,837	-18.86%
5490135	Benefits - Manulife	0	8,251	20,633	0.00%
Total Benefit		44,165	42,953	56,470	27.86%
5500135	Travel	499	961	499	0.00%
5505135	Travel - Other	0	0	0	0.00%
5510135	Development	1,500	1,639	1,500	0.00%
5610135	Memberships	200	200	200	0.00%
5630135	Office Supplies	18,000	8,663	18,000	0.00%
5680135	Telephone/Fax	997	1,959	997	0.00%
5770135	Legal & Professional	115,000	166,898	155,000	34.78%
5830135	Bank Charges	13,500	15,972	13,500	0.00%
5850135	Purchased Services	17,427	23,703	31,427	80.34%
5870135	Furniture & Fixtures	0	0	0	0.00%
5880135	Equipment	1,000	5,216	1,000	-0.03%
5970135	Municipal Partner Paym	425,404	718,205	454,393	6.81%
5971135	Victim Fine Surcharge a	211,546	322,393	253,000	19.60%
6090135	Miscellaneous	5,500	5,080	5,500	0.00%
6120135	Support-ICON & Mailing	32,001	27,932	32,001	0.00%
6860135	Building Occupancy	34,385	34,385	34,385	0.00%
Total Operations		876,959	1,333,205	1,001,401	14.19%
<i>Other</i>		0	0	0	0.00%
TOTAL OPERATING COST		-54,828	-51,376	-50,571	-7.76%

COUNTY OF ELGIN

Collections

Proposed Budget

ACCOUNT Description	2010 BUDGET	FORECAST/ ACTUAL	Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
4340145 Revenue	-259,998	-317,869	-259,998	0.00%
4350145 Recoveries	-75,000	-85,232	-75,000	0.00%
Total Revenue	-334998	-403101.2	-334998	0.00%
5300145	0	0	0	0.00%
Total Salary	0	0	0	
5400145	0	0	0	0.00%
Total Benefit	0	0	0	0.00%
5500145 Travel	1,000	28	1,000	0.00%
5505145 Travel - Other	0	0	0	0.00%
5510145 Development	800	1,108	800	0.00%
5630145 Office Supplies	48	8	45	-6.25%
5850145 Purchased Services	150,519	133,667	150,517	0.00%
5970145 Municipal Partner Payme	167,400	254,392	167,400	0.00%
Total Operations	319,767	389,202	319,762	0.00%
<i>Other</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.00%</i>
TOTAL OPERATING COST	-15,231	-13,899	-15,236	0.03%

Ambulance & Emergency Measures

	2011 Operating Budget		
	Revenue	Expense	Net Budget (Revenue)/ Expense
Ambulance Services	5,693,029	8,073,619	2,380,590
Emergency Measures	3,750	29,494	25,744
24) Ambul. & Emergency Meas.	5,696,779	8,103,113	2,406,334

COUNTY OF ELGIN

Ambulance

Proposed Budget

ACCOUNT	Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
		BUDGET	FORECAST/ ACTUAL		
4200270	Province of Ontario	-3,879,319	-3,889,981	-4,046,808	4.32%
4360270	Project Revenue	0	-80,499	0	0.00%
4310270	City of St. Thomas - Aml	-1,698,651	-1,565,606	-1,646,222	-3.09%
Total Revenue		-5,577,970	-5,536,086	-5,693,029	2.06%
5300270	Wages	29,192	25,623	29,190	-0.01%
5330270	Vacation Hrs	0	2,389	0	0.00%
Total Salary		29,192	28,011	29,190	
5400270	Benefits	7,296	4,268	7,298	0.03%
Total Benefit		7,296	4,268	7,298	0.03%
5500270	Travel	504	0	500	-0.79%
5505270	Travel - Other	0	0	0	0.00%
5510270	Development	996	1,158	1,000	0.40%
5610270	Memberships	504	600	600	19.05%
5630270	Office Supplies	504	0	0	-100.00%
5680270	Telephone/Fax	0	0	0	0.00%
5850270	Purchased Serv. - Contr	7,628,037	7,636,334	7,884,528	3.36%
5920270	Repairs/ Maintenance	0	0	0	0.00%
5960270	Project Costs	0	0	60,000	0.00%
6090270	Miscellaneous	504	-11	504	0.00%
8000270	Amortization	52,988	89,603	90,000	69.85%
Total Operations		7,684,037	7,727,684	8,037,132	4.60%
	<i>Other</i>	0	0	0	0.00%
Total		2,142,555	2,223,877	2,380,590	11.11%

**COUNTY OF ELGIN
Ambulance
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 29	Col 30	Col 45	Col 61
		2011								
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Balanced Amount (Out of)/ Into Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
<u>Operating Projects</u>										
28001004	Ambulance Revenue			-	-			-	-	-
28001101	IV training		60,000	60,000	60,000			60,000	-	60,000
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COUNTY OF ELGIN

Emergency Measures

Proposed Budget

ACCOUNT Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
	BUDGET	FORECAST/ ACTUAL		
4370210 Other Revenue	-3,750	-1,751	-3,750	0.00%
Total Revenue	-3750	-1750.8	-3750	0.00%
5300210 Wages	15,399	11,245	16,192	5.15%
Total Salary	15,399	11,245	16,192	
5400210 Benefits	3,773	1,974	2,543	-32.59%
Total Benefit	3,773	1,974	2,543	-32.59%
5500210 Travel	504	0	504	0.00%
5505210 Travel - Other	0	0	0	0.00%
5510210 Development	996	1,241	996	0.00%
5630210 Office Supplies	252	454	252	0.00%
5650210 Advertising	504	237	500	-0.79%
5850210 Purchased Services	4,500	1,803	5,000	11.11%
5860210 Supplies	996	959	1,002	0.60%
5870210 Furniture & Fixtures	252	0	0	-100.00%
5920210 Repairs & Maintenance	2,000	1,727	2,000	0.00%
6090210 Miscellaneous	504	437	504	0.00%
Total Operations	10,508	6,858	10,758	2.38%
<i>Other</i>	0	61	0	0.00%
Total	25,930	18,387	25,744	-0.72%

2011 Operating Budget			
	Revenue	Expense	Net Budget (Revenue)/ Expense
<u>Economic Development, Tourism & Planning</u>			
Economic Development	32,788	692,836	660,049
Tourism	156,397	317,388	160,991
Planning	-	267,496	267,496
25) Econ.Dev'l, Tourism & Plan.	189,184	1,277,720	1,088,536

COUNTY OF ELGIN

Economic Development

Proposed Budget

ACCOUNT	Description	2010		Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
		BUDGET	FORECAST/ ACTUAL		
4215280	Federal Funding - Projec	-168,092	-168,092	0	-100.00%
4300280	Grants	0	0	0	0.00%
4360280	Project Revenue	-45,500	-28,991	-32,788	-27.94%
4370280	Other Revenue - Logo It	0	-203	0	0.00%
Total Revenue		-213592	-197286.46	-32787.5	-84.65%
5300280	Wages	151,019	173,836	261,893	73.42%
5306280	Project Wages2	0	16,800	3,569	0.00%
5315280	Project Wages	63,810	25,300	0	-100.00%
5316280	Vaction Pay	0	584	0	0.00%
5330280	Vacation Hrs	0	7,402	0	0.00%
5370280	Sick/Bereav	0	0	0	0.00%
Total Salary		214,829	223,922	265,462	
5400280	Benefits	44,920	32,103	62,722	39.63%
5406280	Project Benefits 2	0	1,355	535	0.00%
5415280	Project Benefits	6,851	3,021	0	-100.00%
5490280	Benefits - Manulife	0	0	0	0.00%
Total Benefit		51,771	36,480	63,258	22.19%
5500280	Travel	11,000	11,175	4,500	-59.09%
5505280	Travel - Other	0	4,395	10,000	0.00%
5510280	Development	3,000	1,581	3,000	0.00%
5610280	Memberships	20,000	17,729	48,500	142.50%
5620280	Subscriptions	300	252	300	0.00%
5630280	Office Supplies	2,004	3,654	3,504	74.85%
5650280	Advertising/Promotion	75,000	73,247	77,000	2.67%
5660280	Printing	23,002	19,143	20,000	-13.05%
5680280	Telephone/Fax	1,200	2,761	2,800	133.33%
5720280	Postage/Courier	250	35	250	0.00%
5850280	Purchased Services	119,000	108,602	126,500	6.30%
5910280	Special Projects/Events	42,600	41,320	45,900	7.75%
5960280	Misc Project Costs	481,893	326,987	20,363	-95.77%
6090280	Miscellaneous	1,296	2,352	1,500	15.74%
Total Operations		780,545	613,232	364,117	-53.35%
	<i>Other</i>	0	-109	0	0.00%
Total		833,553	676,238	660,049	-20.82%

**COUNTY OF ELGIN
Economic Development
Proposed Budget**

2011											
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>	<u>Net Project Budget</u>	<u>Cumulative Project Budget</u>	<u>Reserve Name</u>	<u>Based on (A)ctual or (F)ixed Amount</u>	<u>Amount (Out of)/ Into Reserve</u>	<u>Net Funding Request</u>	<u>Current Year Revenue</u>	<u>Current Year Cost</u>
Operating Projects											
26851002	EBRC - Marketing Sector Initiatives			-	-	-			-	-	-
26851003	EBRC - Culinary Trail			-	-	-			-	-	-
26851004	EBRC - Conference			-	-	-			-	-	-
26851005	CAF - Signage Project			-	-	-			-	-	-
26851008	Tourism Member Signs	(146,726)	146,726	-	-	-			-	(32,788)	24,467
28101001	IPM - County of Elgin (Main)			-	-	-			-	-	-
28101002	IPM - Community/Non-profit Tent			-	-	-			-	-	-
28101003	IPM - Progressive Tent			-	-	-			-	-	-
28101004	IPM - Entrance Way			-	-	-			-	-	-
28101005	IPM - Site Construction Committee			-	-	-			-	-	-
28101006	IPM - Entertainment			-	-	-			-	-	-
28101007	IPM - Town of Aylmer			-	-	-			-	-	-
28101008	IPM - Municipality of Bayham			-	-	-			-	-	-
28101009	IPM - Municipality of Central Elgin			-	-	-			-	-	-
28101010	IPM - Municipality of Dutton/Dunwich			-	-	-			-	-	-
28101011	IPM - Township of Malahide			-	-	-			-	-	-
28101012	IPM - Township of Southwold			-	-	-			-	-	-
28101013	IPM - West Elgin			-	-	-			-	-	-
	Total Operations Pr	(146,726)	146,726	-	-			-	-	(32,788)	24,467

COUNTY OF ELGIN

Tourism

Proposed Budget

ACCOUNT	Description	2010		Total 2011 Zero Based Budget	% CHANGE Cost Attack Implement
		BUDGET	FORECAST/ ACTUAL		
4205285	Provincial Funding - Pro	0	0	-5,700	0.00%
4215285	Federal Funding - Projec	-10,000	-11,647	-6,000	40.00%
4300285	Grants	0	0	0	0.00%
4310285	City of St. Thomas - Tou	-88,860	-88,860	-107,328	-20.78%
4340285	Fees - Partnerships	0	0	0	0.00%
4360285	Project Revenue	-71,086	-71,144	-27,369	61.50%
4380285	Revenue Memberships	-8,000	-9,232	-10,000	-25.00%
Total Revenue		-177946	-180883.02	-156396.509	12.11%
5300285	Wages	63,656	56,855	68,398	-7.45%
5306285	Project Wages (new)	0	16,341	23,878	0.00%
5310285	Vacation Pay	0	282	0	0.00%
5315285	Project Wages	21,459	11,270	0	100.00%
5316285	Project Vacation Pay	0	654	0	0.00%
5330285	Vacation Hrs	0	2,320	0	0.00%
5370285	Sick/Bereav	0	0	0	0.00%
Total Salary		85,115	87,721	92,276	
5400285	Benefits	16,118	13,178	16,910	-4.92%
5406285	Project Benefits (new)	0	1,277	1,966	0.00%
5415285	Project Benefits	3,546	1,757	0	100.00%
5460285	Lieu	0	8,858	0	0.00%
5490285	Manulife	0	0	0	0.00%
Total Benefit		19,664	25,071	18,876	4.01%
5500285	Travel	4,800	4,509	9,800	-104.17%
5505285	Travel - Other	0	203	3,000	0.00%
5510285	Development	2,500	574	2,500	0.00%
5610285	Memberships	2,800	2,729	2,800	0.00%
5620285	Subscriptions	100	68	100	0.00%
5630285	Office Supplies	696	685	1,200	-72.41%
5640285	Printing/Communication	17,000	5,850	6,500	61.76%
5650285	Advertising/Promotion	70,000	72,404	53,031	24.24%
5660285	Printing	0	0	0	0.00%
5680285	Telephone/Fax	2,700	3,367	2,700	0.00%
5720285	Postage/Courier	1,404	40	500	64.39%
5850285	Purchased Services	14,685	20,089	3,400	76.85%
5910285	Special Projects & Even	9,000	8,158	9,000	0.00%
5960285	Project Costs	77,899	77,879	107,705	-38.26%
6090285	Miscellaneous	3,996	3,015	4,000	-0.10%
1	Vehicle Maintenance	0	0	0	0.00%
Total Operations		207,580	199,568	206,236	0.65%
	<i>Other</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.00%</i>
Total		134,413	131,476	160,991	-19.77%

COUNTY OF ELGIN

Planning

Proposed Budget

ACCOUNT Description	2010 BUDGET	FORECAST/ ACTUAL	Total 2011 Zero Based Budget	% CHANGE Zero Base Budget
5300290 Wages	89,881	66,173	102,380	13.91%
Total Salary	89,881	66,173	102,380	
5400290 Benefits	12,389	4,658	5,037	-59.34%
5490290 Benefits - Manulife	0	35	83	0.00%
Total Benefit	12,389	4,693	5,120	-58.67%
5500290 Travel	3,000	1,304	2,000	-33.33%
5505290 Travel - Other	0	0	0	0.00%
5510290 Development	0	0	2,000	0.00%
5610290 Memberships	996	0	0	-100.00%
5630290 Office Supplies	9,996	484	4,996	-50.02%
5870290 Furniture & Fixtures	0	4,752	0	0.00%
5960290 Project Costs	150,000	86,887	150,000	0.00%
6090290 Miscellaneous	0	1,116	1,000	0.00%
Total Operations	163,992	94,542	159,996	-2.44%
<i>Other</i>	<i>0</i>	<i>0</i>	<i>0</i>	0.00%
TOTAL OPERATING COST	266,262	165,408	267,496	0.46%

**COUNTY OF ELGIN
Planning
Proposed Budget**

Col 1	Col 2	Col 20	Col 21	Col 22	Col 25	Col 27	Col 28	Col 29	Col 30	Col 45	Col 61	
		2011						<u>Based</u>				
				<u>Net Project</u>	<u>Cumulative</u>		<u>on</u>	<u>Amount</u>				
				<u>Budget</u>	<u>Project Budget</u>	<u>Reserve Name</u>	<u>(A)ctual</u>	<u>(Out of)/ Into</u>	<u>Net Funding</u>	<u>Current Year</u>	<u>Current Year</u>	
<u>Contract</u>	<u>Description</u>	<u>(Revenue)</u>	<u>Cost</u>				<u>(Fixed</u>	<u>Reserve</u>	<u>Request</u>	<u>Revenue</u>	<u>Cost</u>	
							<u>Amount</u>					
<u>Operating Projects</u>												
26401007	Total Operations Projects		101,096	101,096	251,096	-			101,096	-	150,000	
	Total Operations Pr	-	101,096	101,096	251,096			-	101,096	-	150,000	